#### Disclaimer:

This financial report is solely a translation of the "Kessan Tanshin" (in Japanese, including attachments), which has been prepared in accordance with accounting principles and practices generally accepted in Japan, for the convenience of readers who prefer an English translation.

January 28, 2021

## SB Technology Corp.

## Consolidated Financial Report for the Third Quarter of Fiscal Year Ending March 31, 2021 (Nine Months Ended December 31, 2020)

<b>Company name:</b> SB Technol (URL <u>https://www.softbanktech.</u>	ogy Corp. (Tok	xyo Sto	ck Exchange/0	Code No	0. 4726)		[Japanese	GAAPJ
· · ·	President & C	EO						
1	nizu, Vice Presi		Senior Direct	or of Co	rporate Plannii	ıg		
-	-					-	one: +81-3-689	92-3063
Scheduled date of filing of Quar				Fe	bruary 12, 202	1		
Scheduled date of payment of di	Scheduled date of payment of dividend: -							
Preparation of supplementary materials for quarterly financial results: Yes								
Holding of quarterly financial re	sults meeting:		Yes (	for insti	tutional investo	ors and a	inalysts)	
				(All amo	ounts are rounded	d down to	the nearest mill	ion yen)
1. Consolidated Financial Resu 2020)	lts for the Nin	e Mon	ths Ended De	cember	31, 2020 (Apr	il 1, 202	20 – December	· 31,
(1) Consolidated Results of Oper	rations				(Percentages	represent	t year-on-year ch	anges)
	Net sales		Operating in		Ordinary inc		Profit attributa	ble to
	Inet sales		Operating in	come	Orumary me	tome	owners of pa	irent
	Million yen	%	Million yen	%	Million yen	%	Million yen	%
Nine Months ended Dec. 31, 2020	49,062	19.9	2,473	14.8	2,461	13.8	1,479	11.5
Nine Months ended Dec. 31, 2019	40,916	11.4	2,154	42.4	2,162	68.9	1,326	69.8
Note: Comprehensive income (milli	on yen)		e Months ended		/ /	0 (up 9.3	,	
		Nin	e Months ended	1 Dec. 31	, 2019: 1,38	1 (up76.8	3%)	

	Net income per share	Diluted net income per share
	Yen	Yen
Nine Months ended Dec. 31, 2020	73.28	72.79
Nine Months ended Dec. 31, 2019	66.26	65.51

#### (2) Consolidated Financial Position

	Total assets	Net assets	Shareholders' equity ratio	Net assets per share
	Million yen	Million yen	%	Yen
As of Dec. 31, 2020	34,447	18,550	50.2	855.39
As of Mar. 31, 2020	32,486	17,617	50.5	813.94
Reference: Shareholders' equity (mi	llion yen) As	of Dec. 31, 2020: 17,293	As of Mar. 31,	2020: 16,410

## 2. Dividends

		Dividends per share					
	1Q-end	1Q-end 2Q-end 3Q-end Year-end Total					
	Yen	Yen	Yen	Yen	Yen		
Fiscal year ended Mar. 31, 2020	-	10.00	-	20.00	30.00		
Fiscal year ending Mar. 31, 2021	-	15.00	_				
Fiscal year ending Mar. 31, 2021 (forecast)				15.00	30.00		

Note: Revisions to the most recently announced dividend forecast: None

## 3. Forecast of Consolidated Financial Results for the Fiscal Year Ending March 31, 2021 (April 1, 2020 – March 31, 2021)

(iipin 1, 2)	ozo march		•)						
(Percentages represent year-on-year changes)									
	Net sal	es	Operating i	income	Ordinary in	ncome	Profit attribu owners of		Net income per share
	Million yen	%	Million yen	%	Million yen	%	Million yen	1	Yen
Full year	62,000	6.3	3,600		3,600		2,100	13.1	104.04
	1 .	.1	1	111 . 1.0	. 37				

Note: Revisions to the most recently announced consolidated forecast: None

#### \* Notes

- (1) Changes in significant subsidiaries during the period (changes in specified subsidiaries resulting in changes in scope of consolidation): None
- (2) Application of special accounting for presenting quarterly consolidated financial statements: None

(3) Changes in accounting policies and accounting estimates, and restatements

- i. Changes in accounting policies due to revisions in accounting standards, others: None
- ii. Changes in accounting policies other than i. above: None
- iii. Changes in accounting estimates: None
- iv. Restatements: None

#### (4) Number of outstanding shares (common stock)

i.	Number of shares outstanding at the end of the period (including treasury shares)				
	As of Dec. 31, 2020:	22,723,500shares	As of Mar. 31, 2020:	22,663,200shares	
ii.	Number of treasury shares at the end of	the period			
	As of Dec. 31, 2020:	2,505,822shares	As of Mar. 31, 2020:	2,501,422shares	
iii.	Average number of shares outstanding d	uring the period			
	Nine Months ended Dec. 31, 2020:	20,184,851 shares	Nine Months ended Dec. 31, 2019:	20,018,615shares	

\* This consolidated financial report is not subject to quarterly review procedures by a certified public accountant or audit company.

\* Explanation for appropriate use of operating forecasts, and other special items

Cautionary statement with respect to forward-looking statements

Forecasts regarding future performance in this report are based on assumptions based upon valid and other reasonable information available to the Company at the time this report was created. This report is not promised by the Company regarding future performance. The actual performance may differ significantly from these forecasts for a variety of reasons.

How to view supplementary information at the financial results meeting

The Company plans to hold the financial results meeting for institutional investors and analysts on Thursday, January 28, 2021.

Supplementary materials for financial results will be disclosed, using the Timely Disclosure network (TDnet), and will be available on the Company's website (<u>https://www.softbanktech.co.jp/corp/ir/</u>).

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#### 1. Qualitative Information on Financial Results of the Period Under Review

#### (1) Explanation of Business Results

Economic activities stalled with the impact of the global pandemic of COVID-19. Recently, the outlook is extremely uncertain given the intermittent resurgence of COVID-19 infections, and the pace of recovery in corporate earnings and capital spending is With people being asked to refrain from going out and avoid contact with others, many companies have likely to be modest. made the shift towards cloud computing and remote working. However, security measures associated with the rapid changes in working styles are lagging behind and, as a result, cyber crime is in an upward trend and companies are under increasing pressure to strengthen security measures. Companies are now also feeling the need to utilize IT and reform their existing business models in response to the huge changes in society.

To adapt to the changes associated with this new era, known as the "new normal," companies must embrace digital transformation (DX) to strengthen their strategic business domains and secure their competitive advantage, and government and municipal offices also in the process of establishing digital offices to realize digital government and appointing human resources from the private-sector in connection with this. The growth of IT investment in Japan is expected to slow compared to the period before the effects of COVID-19 are actualized, but we believe that urgent issues and demand for strategic IT investment are firm.

Amid this business environment, the ICT services business remained firm, and performance by solution was as follows compared to the same period in the previous fiscal year.

In Business IT Solutions, system development and IoT projects for business divisions of SoftBank Corp. expanded. We also made progress on the development of an electronic application platform for the Ministry of Agriculture, Forestry and Fisheries and maintained and operated the Japanese version of O-NET for the Ministry of Health, Labour and Welfare, and as a result of these and other factors, sales in the Business IT Solutions segment increased.

In Corporate IT Solutions, the impact of completing development of a large cloud system for a Group company of SoftBank Corp. and transitioning to the operation phase was offset by the creation of zero trust security and the operation of helpdesk services and so forth as part of DX initiatives accelerated due to the impact of COVID-19, as well as growth in sales of our own clouXion services and managed security services.

In Technical Solutions, which provides solutions for on-premises environments, vendor management projects in the IT field of SoftBank Corp., which began in 3Q of the previous fiscal year, led the increase in sales. The consolidation of DENEN Co. Ltd. in the second quarter under review also had the effect of increasing sales.

In EC Solutions, the e-commerce management agency business at Norton Store declined, but the font business remained strong, resulting in a decrease in sales but an increase in profits.

As a result, the Group's financial results for the first nine months of the fiscal year under review were as follows.

Net Sales, marginal profit, operating profit, ordinary profit, and profit attributable to owners of parent achieved record highs for the first nine-month period.

			(Millions of yen)	
	Nine-month ended December 31, 2019	Nine-month ended December 31, 2020	Change (Amount)	Change (Ratio)
Net sales	40,916	49,062	8,146	19.9%
Marginal profit	11,702	13,927	2,224	19.0%
Fixed costs	9,547	11,454	1,906	20.0%
Operating profit	2,154	2,473	318	14.8%
Ordinary profit	2,162	2,461	298	13.8%
Profit attributable to owners of parent	1,326	1,479	152	11.5%
Net income per share	JPY 66.26	JPY 73.28	JPY 7.03	10.6%

The Company has only a single business segment, which is the ICT services business. See <Explanation of solutions> on page 5 for the details and performance of solutions constituting the ICT service business.

<Progress in the third medium-term management plan>

The Group focuses on the third medium-term management plan by positioning "be a service provider for corp IT" and "consult and generate business IT" as key themes.

#### · Be a service provider for corp IT

The promotion of workstyle reform and remote work is accelerating amid the COVID-19 pandemic, and diverse workstyles that are free of time and place are being sought. However, the security risks and issues associated with a cloud-based remote working environment have merged and companies need to act quickly.

In an era in which remote working becomes firmly established as a work style, security measures must also be based on a different set of assumptions from before and a security control model known as zero trust security which makes no distinction between internal and external communications and monitors all communications as potential threats is attracting attention. We have supported many companies in creating and introducing zero trust security and have also turned this expertise into a service and started offering a Zero Trust Security Starter Pack. Adoption of our recommended settings makes it possible to introduce urgent security measures for a remote working environment quickly and cheaply.

In the current fiscal year, the second year of the third medium-term management plan, our own service sales during the period under review increased 50.3% year on year, to 1,442 million yen. We have set a target ratio of recurring sales of our original services to total partner sales as of the end of March 2022 at 50%, and it reached 22.6% as of the end of December 2020.

· Consult and generate business IT

We have a particular focus on the fields of global manufacturing, construction, and agriculture. In these industries, we regard the use of cloud computing to strengthen customers' competitiveness, the development of IoT services, collaboration between sales support systems and marketing systems, and efforts to realize digitalization across the entire government as significant opportunities.

DX report 2 (interim report) released by the Ministry of Economy, Trade and Industry mentioned "common platform providers that play a role in cooperation areas" as part of "Actions that vendors should take towards organizational reforms." We are working to develop services for the non-competitive areas of customers in industries we are focusing on and launched the Con-Bridge, a service for worksites in the construction industry, as a first step. Con-Bridge ID provides support for the resolution of various issues at construction sites by combining ID integrated management using our proprietary identity platform with various functions to meet site needs. This service enables accurate and efficient people management at construction sites where people handling information frequently come and go and enables flexible adaptation to various workstyles, thereby reducing management manhours, improving the security level and increasing the efficiency of worksite operations.

Moving forward, we will not only incorporate new functions but also further enhance Con-Bridge functions with an eye to linkage with outside services for the construction industry such as working data management systems and SaaS, thereby aiming to encourage the utilization of ICT at construction sites and contribute to DX across the construction industry as a whole.

We will continue to support the growth of customers' business by working on the collaborative creation of business with our customers.

In the fiscal year ending March 31, 2022, we have set as management indicators a hike in the net sales weighting of Corporate IT Solutions and Business IT Solutions, which will achieve cloud-first strategies for companies, to 50% and the achievement of "consolidated operating profit of 4.3 billion yen (CAGR20% growth from the fiscal year ended March 31, 2019)."

During the first nine months under review, the net sales composition ratio of Corporate IT Solutions and Business IT Solutions fell 1.8 percentage points YoY, to 32.6%, as a result of expansion in Technical Solutions, reflecting vendor management projects for SoftBank and consolidation of DENEN Co., Ltd. from the second quarter. Operating profit increased 14.8% year on year, to 2,473 million yen.

< Sustainability initiatives >

In line with its corporate philosophy of "Information Revolution – Happiness for everyone," the SoftBank Group aims to be a corporate group which provides the services and technologies most needed by people around the world and it has used the telecommunications business as a basis for becoming involved in a range of businesses in the information and technology fields and for maximizing its corporate value. As part of the SoftBank Group, we have defined our mission as "~Information Revolution – Happiness for everyone- Technologies design the Future" and we are helping enrich the information society through the provision of ICT services. Following "Vision 2030" implemented in the fiscal year ended March 31, 2019, we adopted a new vision in the fiscal year ended March 31, 2020, namely "We generate new value to the world by leading technologies and creativeness with diverse work styles and opportunity-full culture." In line with this vision, we are currently supporting remote working platforms during the COVID crisis, and using ICT services to help address social problems such as labor shortages and improvement of productivity in the construction and agricultural industries, and we are implementing initiatives to achieve the sustainable development goals (SDGs).

The Group will continue working with various stakeholders to solve social issues and help realize a sustainable society through its business activities and corporate activities.

<Overview of service category >

The Company has only a single business segment, which is the ICT services business. The following table shows the earnings from the primary components of this business segment. Note that some service categories have changed their names in the first quarter.

The values for the same period of the previous year in each solution category were calculated by applying the current method.

Solution category	Details of solutions	Core companies
Business IT solutions	[Cloud business/For business divisions] - Consulting services - DX solutions - AI/ IoT solutions, etc.	- SB Technology Corp. - Cybertrust Japan Co., Ltd. - REDEN Corp.
Corporate IT solutions	<ul> <li>[Cloud business/For overall company or administration division]</li> <li>Cloud integration</li> <li>Business efficiency improvement services</li> <li>Cloud security services</li> <li>Security operation monitoring services</li> <li>Electronic authentication solutions</li> </ul>	<ul> <li>SB Technology Corp.</li> <li>Cybertrust Japan Co., Ltd.</li> <li>M-SOLUTIONS, Inc.</li> <li>Kan Corporation</li> <li>ASORA Tech Corp.</li> </ul>
Technical solutions	<ul> <li>On-premise system integration</li> <li>Equipment sales, building, operation, and maintenance services</li> <li>Sales and embedded system development of products related to Linux/OSS, etc.</li> </ul>	- SB Technology Corp. - Cybertrust Japan Co., Ltd. - DENEN Co. Ltd.
E-commerce solutions	<ul> <li>Operation of e-commerce sites as agent</li> <li>Online sales of font licenses, etc.</li> </ul>	- SB Technology Corp. - Fontworks Inc.

(winnons of yer)					
	-	Nine-month period ended December 31, 2019	Nine-month period ended December 31, 2020	Change (Amount)	Change (Ratio)
	Net Sales	2,505	3,655	1,150	45.9%
Business IT solutions	Marginal profit	1,127	1,356	228	20.3%
	Profit margins	45.0%	37.1%	(7.9) pt.	_
	Net Sales	11,580	12,348	767	6.6%
Corporate IT solutions	Marginal profit	4,716	5,296	579	12.3%
	Profit margins	40.7%	42.9%	2.2 pt.	_
	Net Sales	10,516	16,817	6,300	59.9%
Technical solutions	Marginal profit	3,557	4,951	1,393	39.2%
	Profit margins	33.8%	29.4%	(4.4) pt.	_
	Net Sales	16,313	16,241	(72)	(0.4)%
E-commerce solutions	Marginal profit	2,300	2,322	21	1.0%
	Profit margins	14.1%	14.3%	0.2 pt.	_
	Net Sales	40,916	49,062	8,146	19.9%
Total	Marginal profit	11,702	13,927	2,224	19.0%
	Profit margins	28.6%	28.4%	(0.2) pt.	

#### (Millions of yen)

(Millions of yen)

#### (2) Overview of financial positions for the current period

#### Assets, Liabilities and Net assets

	As of December 31, 2019	As of December 31, 2020	Change (Amount)
Total assets	32,486	34,447	1,960
Net assets	17,617	18,550	932
Shareholder's equity ratio	50.5%	50.2%	(0.3) pt.

#### (Assets)

Total assets increased 1,960 million yen from the end of the previous fiscal year, to 34,447 million yen at the end of the sixmonth period under review.

Current assets increased 875 million yen from the end of the previous fiscal year, mainly because of an increase in work in process.

Non-current assets increased 1,085 million yen, mainly due to an increase in deferred goodwill.

#### (Liabilities)

Total liabilities decreased 1,027 million yen from the end of the previous fiscal year, to 15,896 million yen at the end of the sixmonth period under review.

Current liabilities decreased 174 million yen, mainly due to a decrease in accounts payable.

Non-current liabilities increased 1,202 million yen, mainly attributable to a decrease in long-term advances received.

#### (Net assets)

Net assets increased 932 million yen from the end of the previous fiscal year, to 18,550 million yen at the end of the nine-month period under review, mainly due to an increase in retained earnings.

## (3) Explanation on Consolidated Forecast and Other Forward-looking Statements

The earnings forecasts are based on information currently available, but actual results may differ from these forecasts due to various factors.

The forecast of consolidated financial results for the fiscal year ending March 31, 2021, which we announced on April 27, 2020, remains unchanged.

## **Quarterly Consolidated Financial Statements**

## (1) Quarterly Consolidated Balance Sheet

	A (M. 1.21.2020	(Millions of yen
	As of March 31, 2020	As of December 31, 2020
Assets		
Current assets	0.926	0.00
Cash and deposits Notes and accounts receivable - trade	9,826	9,88
Merchandise	12,714 26	12,62
Work in process	757	1,12
Other	1,026	1,12
Allowance for doubtful accounts		
Total current assets	24,350	25,22
Non-current assets	27,550	23,22
Property, plant and equipment		
Buildings, net	731	83
Tools, furniture and fixtures, net	756	8
Other, net	_	
Total property, plant and equipment	1,488	1,64
Intangible assets		,
Goodwill	554	1,3
Software	1,397	1,6
Software in progress	591	9
Customer relationships	335	3:
Other	170	14
Total intangible assets	3,049	4,3:
Investments and other assets		
Investment securities	782	6.
Deferred tax assets	960	8'
Other	1,854	1,7
Total investments and other assets	3,597	3,22
Total non-current assets	8,135	9,22
Total assets	32,486	34,44

LiabilitiesCurrent liabilitiesAccounts payable - trade $8,258$ $7,3$ Current portion of long-term borrowings $ 44$ Lase obligations $88$ $11,163$ $1,21$ Income taxes payable $810$ $22$ Advances received $1,554$ $1,9$ Provision for bonuses for directors (and other officers) $ -$ Provision for bonuses for directors (and other officers) $ -$ Provision for bonuses for directors (and other officers) $ -$ Other19811Provision for doss on order received19811Provision for dost set of directors (and other officers) $ -$ Other397 $1,1$ $-$ Total current liabilities $13,528$ $13,33$ Non-current liabilities $291$ $22$ Deferred tax liabilities $291$ $22$ Deferred tax liabilities $68$ 01Long-term advances received $495$ $44$ Retirement benefit liability $45$ $23$ Asset retirement obligations $326$ $33$ Other112 $1$ Total non-current liabilities $1,340$ $2.5$ Total labilities $1,268$ $1,549$ Sharecholder' equity $16,425$ $17,39$ Sharecholder' equity $16,425$ $17,39$ Accumulated other comprehensive income $21$ $25$ Total abareholders' equity $16,425$ $17,39$ Accumulated other compreh		As of March 31, 2020	(Millions of yen) As of December 31, 2020
Accounts payable - trade $8,258$ $7,3$ Current portion of long-term borrowings-44Lease obligations8815Accounts payable - other $1,163$ $1,22$ Income taxes payable - other $1,163$ $1,22$ Advances received $1,554$ $1,9$ Provision for bonuses for directors (and other officers)Provision for bonuses for directors (and other officers)Provision for loss on order received19811Provision for defect repair1-Asset retirement obligationsOther397 $1,11$ Total current liabilities13,528 $13,31$ Non-current liabilities6810Long-term borrowings-1,22Deferred tax liabilities6810Long-term advances received49544Retirement benefit liability453Asset retirement obligations3263Other11214Total non-current liabilities1,3402,5Total non-current liabilities1,24615,88Net assets1,26813,302,5Total aburdies' equity16,42517,34Accumulated other comprehensive income $\Delta 1,568$ $\Delta 1,568$ Valuation difference on available-for-sale securities $\Delta 17$ $\Delta$ Share acquistion rights20522Non-current difference on available-for-sale securities $\Delta 17$ $\Delta$ Share acqui	Liabilities		
Current portion of long-term borrowings-4Lease obligations884Accounts payable - other1,1631,21Income taxes payable81022Advances received1,5541,9Provision for bonuses for directors (and other officers)Provision for bonuses for directors (and other officers)Provision for loss on order received19811Provision for loss on order received19811Other3971,11Total current liabilitiesLases treitment obligationsLases treitment obligationsLases treitment obligationsLases obligations29122Deferred tax liabilities6810Long-term davances received49544Retirement benefit liability45-Asset retirement obligations32633Other1121Total non-current liabilities1,3402,5Total liabilities1,2681,3Nare capital1,1761,2Share capital1,1761,2Total shareholders' equity16,42517,3Accumulated other comprehensive income $\Delta$ 11 $\Delta$ Valuation difference on available-for-sale securities $\Delta$ 17 $\Delta$ Share acquistion rights20522Non-corrolling interests10,0001,00Total accumulated other comprehensive income	Current liabilities		
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Lease obligations881Accounts payable - other1,1631,22Income taxes payable81022Advances received1,5541,9Provision for bonuses for directors (and other officers)Provision for loss on order received19811Provision for loss on order received19811Provision for loss on order received19811Other3971,1:Total current liabilitiesUng-term borrowingsLong-term borrowingsLong-term dvances received49544Retirement obligations29122Deferred tax liabilities6811Long-term advances received49544Retirement benefit liability45-Asser treitrement obligations32633Other11214Total non-current liabilities1,3402,55Total liabilities1,2681,58Net assetsShare capital1,1761,22Accumulated other comprehensive incomeValuation difference on available-for-sale securities $\triangle 17$ $\triangle$ Non-current liabiling intersts20522Total accumulated other comprehensive incomeValuation difference on available-for-sale securities $\triangle 17$ $\triangle$ Share acquisition rights20522Total accumulated other comprehensive income-		_	493
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Provision for bonuses1,0555Provision for bonuses for directors (and other officers) $ -$ Provision for loss on order received19811Provision for defect repair1 $-$ Other3971,1:Total current liabilities13,52813,33Non-current liabilities29122Deferred tax liabilities6810Long-term borrowings $-$ 1,2:Deferred tax liabilities6810Long-term advances received49544Retirement benefit liabilities6810Long-term advances received49544Retirement benefit liabilities1,3402,5:Total non-current liabilities1,3402,5:Total non-current liabilities1,3402,5:Total non-current liabilities1,5,4916,3:Net assets15,54916,3:Share capital1,1761,2:Capital surplus1,568 $\triangle 1,54$ Total shareholders' equity16,42517,3:Accumulated other comprehensive income $\triangle 117$ $\triangle$ Valuation difference on available-for-sale securities $\triangle 17$ $\triangle$ Foreign currency translation adjustment22Total accumulated other comprehensive income $\triangle 14$ $\triangle$ Share acquisition rights20522Non-controlling interests17,61718,55	Income taxes payable	810	293
Provision for bonuses for directors (and other officers)-Provision for loss on order received19814Provision for loss on order received19814Provision for defect repair11Asset retirement obligationsOther3971,1:Total current liabilities13,52813,32Non-current liabilities29122Lease obligations29122Deferred tax liabilities6810Long-term dornowings-1,22Deferred tax liabilities6810Long-term doraces received49544Retirement benefit liability4524Asset retirement obligations32633Other11214Total non-current liabilities1,3402,55Total liabilities14,86915,89Net assets15,54916,33Retained earnings15,54916,33Treasury shares $\Delta_1,568$ $\Delta_1,508$ Total shareholders' equity16,42517,34Accumulated other comprehensive income $\Delta14$ $\Delta$ Valuation difference on available-for-sale securities $\Delta,17$ $\Delta$ Share acquisition rights20522Non-controlling interests1,0001,00Total net assets17,61718,55	Advances received	1,554	1,942
Provision for loss on order received19814Provision for defect repair11Asset retirement obligations-0Other3971,1;Total current liabilities13,52813,33Non-current liabilities-1,2;Lease obligations29122Deferred tax liabilities6810Long-term davances received49544Retirement benefit liabilities32633Other11214Total non-current liabilities1,3402,5;Total inon-current liabilities14,86915,88Net assets15,54916,313Retained earnings15,54916,313Treasury shares $\Delta 1,568$ $\Delta 1,568$ Total shareholders' equity16,42517,334Accumulated other comprehensive income $\Delta 1,568$ $\Delta 1,568$ Valuation difference on available-for-sale securities $\Delta 17$ $\Delta$ Foreign currency translation adjustment22Total accumulated other comprehensive income $\Delta 14$ $\Delta$ Share acquisition rights20522Non-controlling interests1,0001,00Total net assets10,0001,00	Provision for bonuses	1,055	563
Provision for defect repair1Asset retirement obligations-Other397Total current liabilities13,528Non-current liabilities-Long-term borrowings-1221Deferred tax liabilities6810Long-term advances received49544Retirement benefit liabilities6811211Total on-current liabilities32632633Other11211211Total non-current liabilities1,3402,55549Total liabilities1,1761,221,268Share capital1,1761,2681,351Treasury shares $\triangle 1,568$ Capital surplus15,549Itotal shareholders' equity16,425Total accumulated other comprehensive income $\Delta 1,568$ Valuation difference on available-for-sale securities $\Delta 17$ Accumulated other comprehensive income $\Delta 14$ Share acquisition rights205Non-controlling interests1,0001,0001,00Total net assets17,617	Provision for bonuses for directors (and other officers)	—	79
Asset retirement obligations $-$ Other $397$ $1,12$ Total current liabilities $13,528$ $13,33$ Non-current liabilities $ 1,22$ Lease obligations $291$ $22$ Deferred tax liabilities $68$ $10$ Long-term advances received $495$ $44$ Retirement benefit liability $45$ $53$ Asset retirement obligations $326$ $3326$ Other $112$ $112$ Total non-current liabilities $1,340$ $2,55$ Total liabilities $1,340$ $2,55$ Total liabilities $1,268$ $1,330$ Net assets $1,268$ $1,330$ Share capital $1,268$ $1,549$ Total shareholders' equity $16,425$ $17,30$ Accumulated other comprehensive income $\Delta 17$ $\Delta$ Valuation difference on available-for-sale securities $\Delta 17$ $\Delta$ Foreign currency translation adjustment $2$ $2$ Total accumulated other comprehensive income $\Delta 14$ $\Delta$ Share acquisition rights $205$ $22$ Non-controlling interests $1,000$ $1,00$	Provision for loss on order received	198	186
Other $397$ 1,1;Total current liabilities13,52813,33Non-current liabilities113,52813,33Long-term borrowings $-$ 1,2;Lease obligations2912;Deferred tax liabilities6810Long-term advances received49544Retirement benefit liability455;Asset retirement obligations3263;Other11214Total non-current liabilities1,3402,5;Total liabilities14,86915,88Net assets515,54916,3;Share capital1,1761,2;Capital surplus1,2681,3;Retained earnings15,54916,3;Total shareholders' equity16,42517,3;Accumulated other comprehensive income $\Delta17$ $\Delta$ Valuation difference on available-for-sale securities $\Delta17$ $\Delta$ Foreign currency translation adjustment21Total accumulated other comprehensive income $\Delta14$ $\Delta$ Share acquisition rights2052;2;Non-controlling interests1,0001,0;Total net assets17,61718,5;	Provision for defect repair	1	_
Total current liabilities13,52813,33Non-current liabilities $-$ 1,22Lease obligations29127Deferred tax liabilities6810Long-term advances received49544Retirement benefit liability4553Asset retirement obligations32633Other11214Total non-current liabilities1,3402,55Total liabilities14,86915,88Net assets11214Share capital1,1761,22Capital surplus1,2681,33Retained earnings15,54916,33Total shareholders' equity16,42517,34Accumulated other comprehensive income $\Delta 17$ $\Delta$ Valuation difference on available-for-sale securities $\Delta 17$ $\Delta$ Share acquisition rights20522Non-controlling interests1,0001,00Total net assets17,61718,55	Asset retirement obligations	_	9
Non-current liabilitiesLong-term borrowings-Lease obligations291Deferred tax liabilities68Long-term advances received495Asset retirement benefit liability45Asset retirement obligations326Other112Total non-current liabilities1,340Other112Total non-current liabilities14,869Shareholders' equity1,268Share capital1,176Capital surplus1,549Total shareholders' equity16,425Total shareholders' equity16,425Total shareholders' equity2Total accumulated other comprehensive income $\triangle 117$ Valuation difference on available-for-sale securities $\triangle 17$ Total accumulated other comprehensive income $\triangle 14$ Valuation rights205Non-controlling interests1,000Total net assets1,000Total net assets1,000	Other	397	1,156
Long-term borrowings $-$ 1,22Lease obligations29122Deferred tax liabilities6810Long-term advances received49544Retirement benefit liability455Asset retirement obligations32633Other11214Total non-current liabilities1,3402,5*Total liabilities14,86915,8*Net assets11,1761,22Capital surplus1,2681,33Retained earnings15,54916,33Total shareholders' equity16,4251,54Accumulated other comprehensive income $\Delta 17$ $\Delta$ Valuation difference on available-for-sale securities $\Delta 17$ $\Delta$ Share acquisition rights20522Non-controlling interests1,0001,00Total net assets17,61718,55	Total current liabilities	13,528	13,354
Lease obligations29122Deferred tax liabilities6810Long-term advances received49544Retirement benefit liability455Asset retirement obligations32633Other11214Total non-current liabilities1,3402,5Total liabilities14,86915,88Net assets11,1761,22Share capital1,1761,22Capital surplus1,2681,33Retained earnings15,54916,33Treasury shares $\triangle 1,568$ $\triangle 1,568$ Total shareholders' equity16,42517,33Accumulated other comprehensive income $2$ 1Valuation difference on available-for-sale securities $\triangle 17$ $\triangle$ Foreign currency translation adjustment22Total accumulated other comprehensive income $\triangle 14$ $\triangle$ Share acquisition rights20522Non-controlling interests1,0001,00Total net assets17,61718,55	– Non-current liabilities		
Lease obligations29122Deferred tax liabilities6810Long-term advances received49544Retirement benefit liability455Asset retirement obligations32633Other11214Total non-current liabilities1,3402,5Total liabilities14,86915,88Net assets11,1761,22Share capital1,1761,22Capital surplus1,2681,33Retained earnings15,54916,33Treasury shares $\triangle 1,568$ $\triangle 1,568$ Total shareholders' equity16,42517,33Accumulated other comprehensive income $2$ 1Valuation difference on available-for-sale securities $\triangle 17$ $\triangle$ Foreign currency translation adjustment22Total accumulated other comprehensive income $\triangle 14$ $\triangle$ Share acquisition rights20522Non-controlling interests1,0001,00Total net assets17,61718,55	Long-term borrowings	_	1,252
Long-term advances received49544Retirement benefit liability455Asset retirement obligations32633Other11214Total non-current liabilities1,3402,55Total liabilities14,86915,88Net assets11214Share capital1,1761,22Capital surplus1,2681,33Retained earnings15,54916,33Treasury shares $\triangle 1,568$ $\triangle 1,568$ Valuation difference on available-for-sale securities $\triangle 17$ $\triangle$ Foreign currency translation adjustment21Total accumulated other comprehensive income $\triangle 14$ $\triangle$ Share acquisition rights20522Non-controlling interests1,0001,00Total net assets17,61718,53		291	226
Retirement benefit liability45Asset retirement obligations326Asset retirement obligations326Other112Total non-current liabilities1,3401,3402,55Total liabilities14,869Net assets14,869Shareholders' equity1,176Share capital1,176Capital surplus15,549Treasury shares $\Delta 1,568$ Accumulated other comprehensive income $\Delta 17$ Valuation difference on available-for-sale securities $\Delta 17$ Foreign currency translation adjustment2Total accumulated other comprehensive income $\Delta 14$ Share acquisition rights205Non-controlling interests1,000Total net assets17,017Total net assets17,617	Deferred tax liabilities	68	101
Asset retirement obligations32633Other11214Total non-current liabilities1,3402,5Total non-current liabilities14,86915,89Net assets14,86915,89Shareholders' equity1,1761,22Share capital1,1761,22Capital surplus1,2681,33Retained earnings15,54916,33Treasury shares $\triangle 1,568$ $\triangle 1,568$ Total shareholders' equity16,42517,30Accumulated other comprehensive income $\triangle 17$ $\triangle 7$ Valuation difference on available-for-sale securities $\triangle 17$ $\triangle 7$ Foreign currency translation adjustment2114 $\triangle$ Share acquisition rights205231,000Non-controlling interests1,0001,001,00Total net assets17,61718,55	Long-term advances received	495	408
Other11214Total non-current liabilities $1,340$ $2,54$ Total liabilities $1,4869$ $15,89$ Net assets $14,869$ $15,89$ Shareholders' equity $1,176$ $1,22$ Capital surplus $1,268$ $1,32$ Retained earnings $15,549$ $16,32$ Treasury shares $\Delta 1,568$ $\Delta 1,568$ Total shareholders' equity $16,425$ $17,30$ Accumulated other comprehensive income $2$ $2$ Valuation difference on available-for-sale securities $\Delta 17$ $\Delta$ Foreign currency translation adjustment $2$ $205$ $22$ Non-controlling interests $10,000$ $1,00$ $1,000$ Total net assets $17,617$ $18,55$ $17,617$ $18,55$	Retirement benefit liability	45	50
Total non-current liabilities1,3402,54Total liabilities14,86915,89Net assets14,86915,89Shareholders' equity1,1761,22Capital surplus1,2681,32Retained earnings15,54916,32Treasury shares $\triangle 1,568$ $\triangle 1,568$ Total shareholders' equity16,42517,30Accumulated other comprehensive income21Valuation difference on available-for-sale securities $\triangle 17$ $\triangle$ Foreign currency translation adjustment2205Total accumulated other comprehensive income214 $\triangle$ Share acquisition rights20522Non-controlling interests1,0001,00Total net assets17,61718,55	Asset retirement obligations	326	357
Total liabilities14,86915,89Net assets114,86915,89Share capital1,1761,22Capital surplus1,2681,32Retained earnings15,54916,32Treasury shares $\triangle 1,568$ $\triangle 1,56$ Total shareholders' equity16,42517,30Accumulated other comprehensive income $2$ 1Valuation difference on available-for-sale securities $\triangle 17$ $\triangle$ Foreign currency translation adjustment21Total accumulated other comprehensive income $\triangle 14$ $\triangle$ Share acquisition rights20522Non-controlling interests1,0001,00Total net assets17,61718,55	Other	112	144
Net assetsShareholders' equityShare capitalCapital surplusRetained earningsTreasury shares $\Delta 1,568$ $\Delta 1,568$ Total shareholders' equityAccumulated other comprehensive incomeValuation difference on available-for-sale securitiesForeign currency translation adjustment2Total accumulated other comprehensive income $\Delta 14$ Share acquisition rightsNon-controlling interests10,000 <td>Total non-current liabilities</td> <td>1,340</td> <td>2,542</td>	Total non-current liabilities	1,340	2,542
Net assetsShareholders' equityShare capitalCapital surplusRetained earningsTreasury shares $\Delta 1,568$ $\Delta 1,568$ Total shareholders' equityAccumulated other comprehensive incomeValuation difference on available-for-sale securitiesForeign currency translation adjustment2Total accumulated other comprehensive income $\Delta 14$ Share acquisition rightsNon-controlling interests1000	Total liabilities	14,869	15,896
Share capital $1,176$ $1,22$ Capital surplus $1,268$ $1,32$ Retained earnings $15,549$ $16,32$ Treasury shares $\Delta 1,568$ $\Delta 1,568$ Total shareholders' equity $16,425$ $17,30$ Accumulated other comprehensive income $\Delta 17$ $\Delta 17$ Valuation difference on available-for-sale securities $\Delta 17$ $\Delta 14$ Foreign currency translation adjustment2 $205$ $22$ Non-controlling interests $1,000$ $1,00$ $1,00$ Total net assets $17,617$ $18,55$ $18,55$	– Net assets		
Share capital $1,176$ $1,22$ Capital surplus $1,268$ $1,32$ Retained earnings $15,549$ $16,32$ Treasury shares $\Delta 1,568$ $\Delta 1,568$ Total shareholders' equity $16,425$ $17,30$ Accumulated other comprehensive income $\Delta 17$ $\Delta 17$ Valuation difference on available-for-sale securities $\Delta 17$ $\Delta 14$ Foreign currency translation adjustment2 $205$ $22$ Non-controlling interests $1,000$ $1,00$ $1,00$ Total net assets $17,617$ $18,55$ $18,55$	Shareholders' equity		
Capital surplus1,2681,32Retained earnings15,54916,32Treasury shares $\Delta 1,568$ $\Delta 1,56$ Total shareholders' equity16,42517,30Accumulated other comprehensive income $\Delta 17$ $\Delta 17$ Valuation difference on available-for-sale securities $\Delta 17$ $\Delta 17$ Foreign currency translation adjustment210Total accumulated other comprehensive income $\Delta 14$ $\Delta 14$ Share acquisition rights20522Non-controlling interests1,0001,00Total net assets17,61718,55		1,176	1,229
Retained earnings15,54916,32Treasury shares $\triangle 1,568$ $\triangle 1,568$ Total shareholders' equity $16,425$ $17,30$ Accumulated other comprehensive income $\triangle 17$ $\triangle 17$ Valuation difference on available-for-sale securities $\triangle 17$ $\triangle 17$ Foreign currency translation adjustment2 $205$ Total accumulated other comprehensive income $205$ $225$ Non-controlling interests $1,000$ $1,00$ Total net assets $17,617$ $18,55$	-		1,321
Treasury shares $\triangle 1,568$ $\triangle 1,56$ Total shareholders' equity16,42517,30Accumulated other comprehensive income $16,425$ 17,30Valuation difference on available-for-sale securities $\triangle 17$ $\triangle 17$ Foreign currency translation adjustment2 $114$ Total accumulated other comprehensive income $\triangle 14$ $\triangle 100$ Share acquisition rights20522Non-controlling interests $1,000$ $1,00$ Total net assets $17,617$ $18,55$			16,322
Total shareholders' equity $16,425$ $17,30$ Accumulated other comprehensive income $\Delta 17$ $\Delta 17$ Valuation difference on available-for-sale securities $\Delta 17$ $\Delta 17$ Foreign currency translation adjustment2 $\Delta 14$ Total accumulated other comprehensive income $\Delta 14$ $\Delta 14$ Share acquisition rights20522Non-controlling interests $1,000$ $1,00$ Total net assets $17,617$ $18,55$		△1,568	△1,568
Accumulated other comprehensive incomeValuation difference on available-for-sale securitiesForeign currency translation adjustment2Total accumulated other comprehensive income $\triangle 14$ Share acquisition rightsNon-controlling interests1,0001,000100101Total net assets		16,425	17,305
Valuation difference on available-for-sale securities $\triangle 17$ $\triangle 17$ Foreign currency translation adjustment2Total accumulated other comprehensive income $\triangle 14$ $\triangle$ Share acquisition rights20522Non-controlling interests1,0001,00Total net assets17,61718,55		,	,
Foreign currency translation adjustment2Total accumulated other comprehensive income $\triangle 14$ Share acquisition rights205Non-controlling interests1,000Total net assets17,617		△17	△14
Total accumulated other comprehensive income△14△Share acquisition rights20522Non-controlling interests1,0001,00Total net assets17,61718,55			3
Share acquisition rights20522Non-controlling interests1,0001,00Total net assets17,61718,53			∆11
Non-controlling interests1,0001,00Total net assets17,61718,55			227
Total net assets         17,617         18,53			
Tatal lightliting and not apparts 22.4.4	Total liabilities and net assets	32,486	34,447

## (2) Quarterly Consolidated Statements of Income and Comprehensive Income

## (For the Nine-month Period)

		(Millions of yen)
	Nine Months ended December 31, 2019	Nine Months ended December 31, 2020
Net sales	40,916	49,062
Cost of sales	34,000	41,121
Gross profit	6,915	7,940
Selling, general and administrative expenses	4,760	5,467
Operating profit	2,154	2,473
Non-operating income		· · · · · · · · · · · · · · · · · · ·
Interest and dividend income	1	0
Share of profit of entities accounted for using equity method	11	11
Subsidy income	—	9
Subsidies for employment adjustment	—	1
Miscellaneous income	8	11
Total non-operating income	21	34
Non-operating expenses		
Interest expenses	5	11
Foreign exchange losses	4	3
Commission expenses	—	16
Miscellaneous loss	3	14
Total non-operating expenses	14	46
Ordinary profit	2,162	2,461
Gain on sales of investment securities	2	103
Total extraordinary income	2	103
Extraordinary losses		
Loss on step acquisitions	_	5
Impairment loss	14	53
Loss on valuation of investment securities	_	29
Office relocation expenses	_	14
Total extraordinary losses	14	103
Profit before income taxes	2,150	2,461
Income taxes - current	580	780
Income taxes - deferred	192	174
Total income taxes	773	954
Profit	1,376	1,506
Profit attributable to		1,000
Profit attributable to owners of parent	1,326	1,479
Profit attributable to non-controlling interests	50	27
Other comprehensive income		_,
Valuation difference on available-for-sale securities	5	2
Foreign currency translation adjustment	riangle 0	0
Total other comprehensive income		3
Comprehensive income	1,381	1,510
Comprehensive income attributable to		1,510
Comprehensive income attributable to where of parent	1,330	1,482
Comprehensive income attributable to owners of parent	50	27

## (3) Notes to Consolidated Financial Statements Going Concern Assumption

Not applicable.

### Significant Changes in Shareholders' Equity

Not applicable.

#### Changes in the scope of consolidation and the scope of application of the equity method

Because the Company acquired all shares of DENEN Co. Ltd. in the first half under review, it is included in the scope of consolidation. In addition, I/O System Integration Co., Ltd., a wholly owned subsidiary of DENEN Co. Ltd., is also included in the scope of consolidation.

Disclaimer:

This financial report is solely a translation of "Kessan Tanshin" (in Japanese, including attachments), which has been prepared in accordance with accounting principles and practices generally accepted in Japan, for the convenience of readers who prefer an English translation.