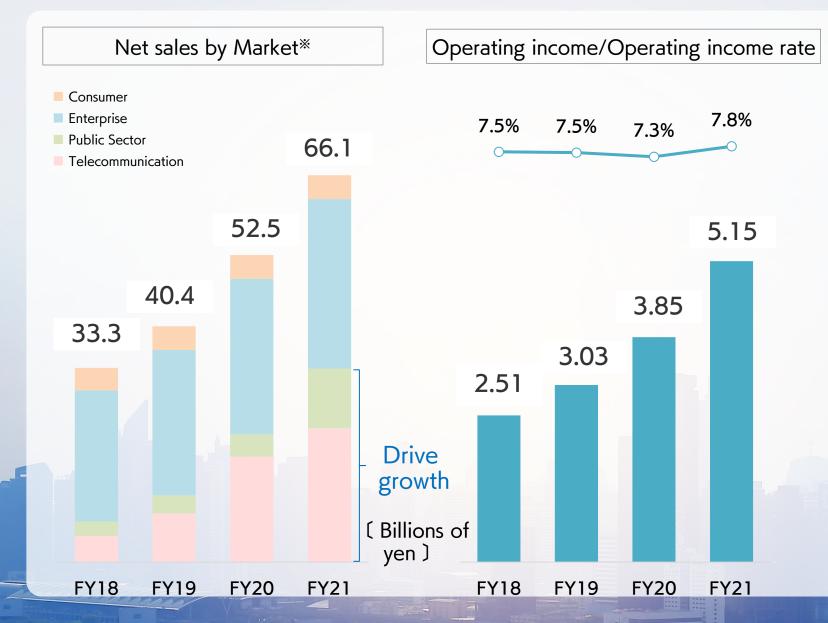




Changes in the Third Medium-Term Management Plan



What we have done

- Expanding Vendor Management Projects and Strengthening Relationships with Partner Companies
- Expanding Public Domain through Collaboration with Partner Companies
- Establishing a New Business Portfolio (Public Business)

What we have gotten

- Increasing the number of partners (800 persons → Over 3,000 persons)
- Low-code and IT education services in platform-type business
- Trading with 417 local governments

Identity as an "Individual"



Using our advanced technological capabilities as a weapon
Focus on Cloud Security

Member of the SOFTBANK Group



Colleagues
promoting DX
Synergies with
group companies

As a responsible member of society



Sustainability
Governance

Change in Organizational Structure

~FY21 Divisional organization

Business **Divisions**

Softbank

Group

companies

Business **Divisions**

Enterprise Business & Public Sector

Business Divisions

Consumer (EC)

Management division

FY22~ New organizational framework

Service

Sales&Marketing Security&Technology **Business Innovation**

- Enhance knowledge and sophistication of successful sales models and strengthen marketing
- Specialization in security and service
- Creation of new businesses such as Privacy Tech/Al

Business

Group Business Enterprise Business Public Sector

- Co-Creating Value to Support Customer Business Growth
- Underwriting of ICT consulting, planning and development, and operations to one hand

Management

Strengthen contact with customers and services while retaining the advantages of the business divison system

The Management Indicators of 4th Medium-Term Management Plan / Key Themes

SB Technology

FY24 Management Indicators

- 1. Operating income JPY 8 billion
- 2. Operating income 9% range
- 3. Cloud Security & Services Net sales over JPY 50 billion

Key themes

The force of pushing up

Providing security and operation services to support customers' DX



The force of pulling up

Promote co-creation-type DX utilizing data that realizes customer transformation

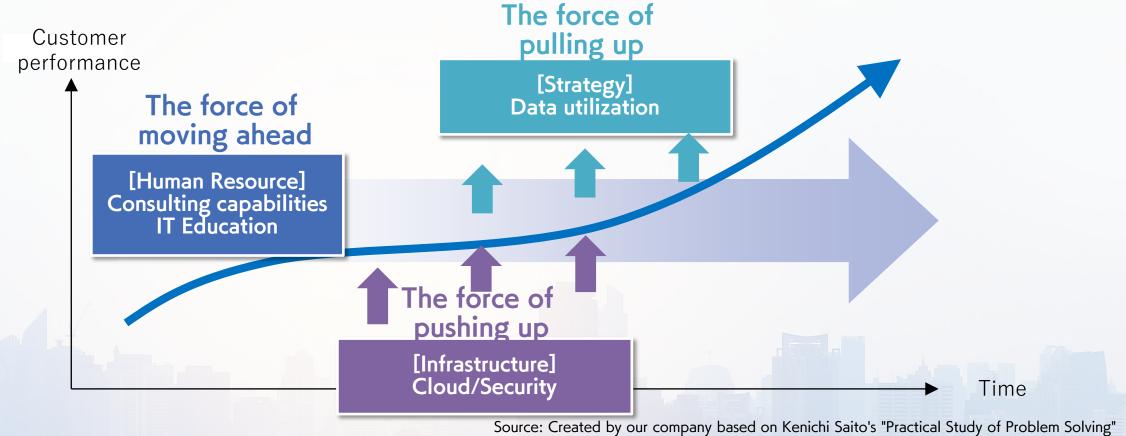


The force of moving ahead DX Consultation and IT education

for the development and creation of DX human resources



In order to promote DX for customers, it is essential to develop the infrastructure that supports the company and to have personnel who can continue to use data and promote DX.

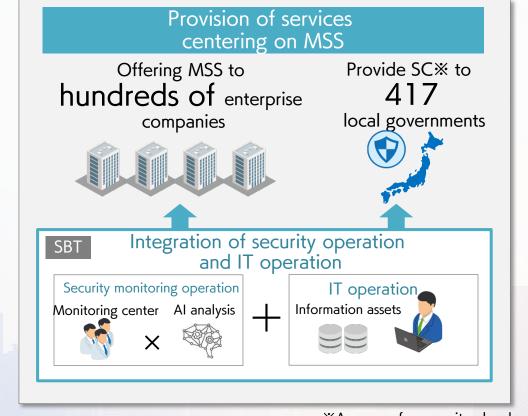


Stay close to customers to strengthen their competitiveness and fully support DX conversion with three forces

Providing Services That are Secure and Increase Customer Productivity

SB Technology

Develop and provide services that push up customers' DX with a focus on security



The force of pushing up

Development of new services with security and synergy Customer Combined with our MSS for greater convenience Increased value in combination with other companies' services Value Provided How to create value How to create value **SBT New service** Synergies with security Servicing collaboration services (ID/authentication with other SaaS companies services, etc.)

*Acronym for security cloud

Building a New Earnings Base by Contributing to Improving Customer Productivity Centered on MSS

Renewal of Security Monitoring Center in July 2022



Background of Renewal

- Increased demand for security surveillance
 - Increasing Cyber Attacks aimed at Telework Environments
 - Sophistication/complexity of cyber attacks
- Shortage of security personnel in the company

Key Points of Renewal

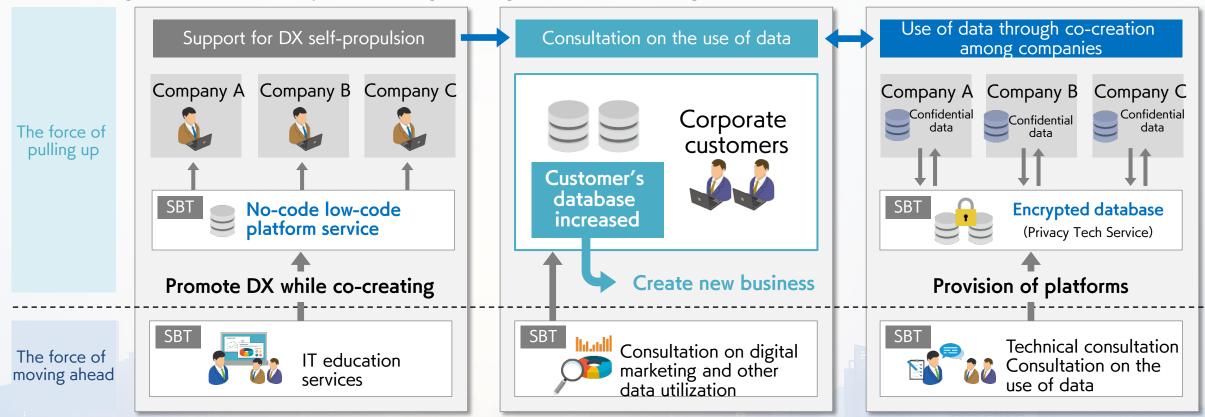
- Expanded the total floor area to twice that of existing facility
- Security Analyzer to 80 persons → size of 150 persons
- Strengthen collaboration with other monitoring bases such as global

Double expansion of monitoring centers in preparation for increased security demand

Promote Co-creation-type DX Utilizing Data that Realizes Customer Transformation Consultation and IT Education for the Development and Creation of DX Human Resources

SB Technology

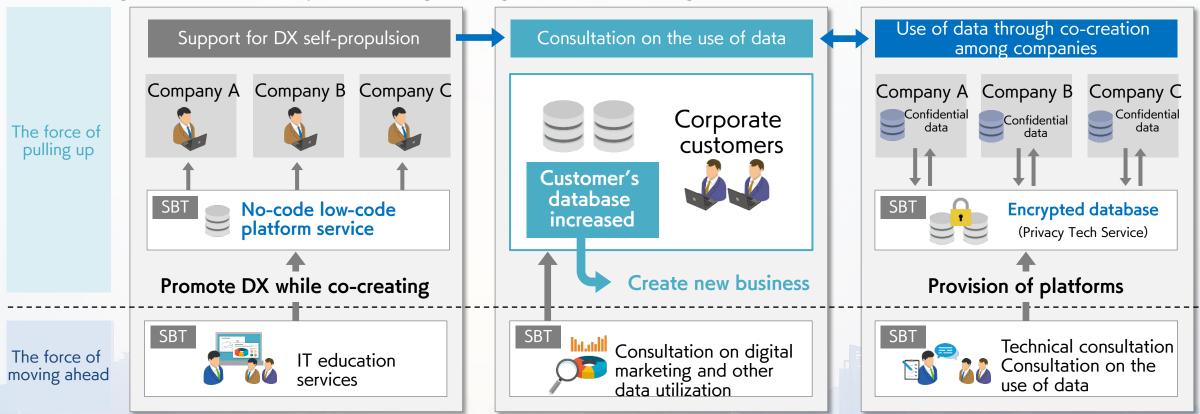
Supporting customers' DX by combining pulling force and driving force



Promotion of DX through consultation and IT education and expansion of data-related business

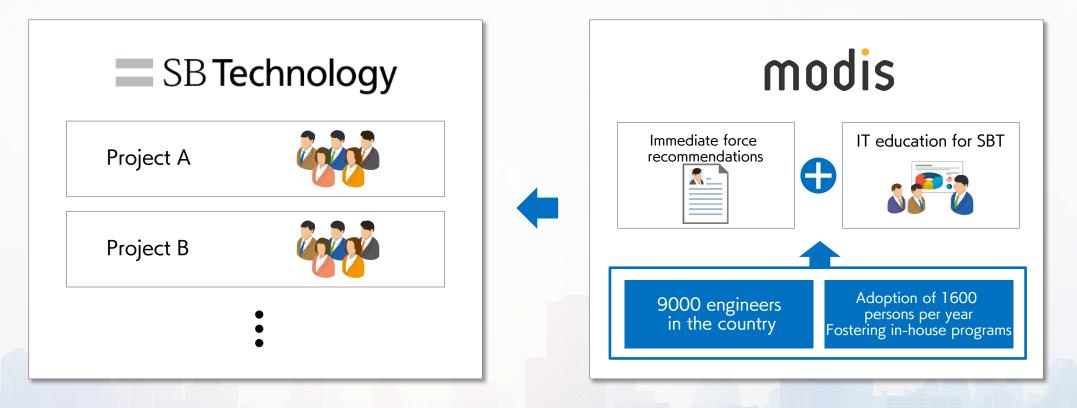
Promotion of DX with the Force of Pulling Up & Moving Ahead

Supporting customers' DX by combining pulling force and driving force



Promotion of DX through consultation and IT education and expansion of data-related business

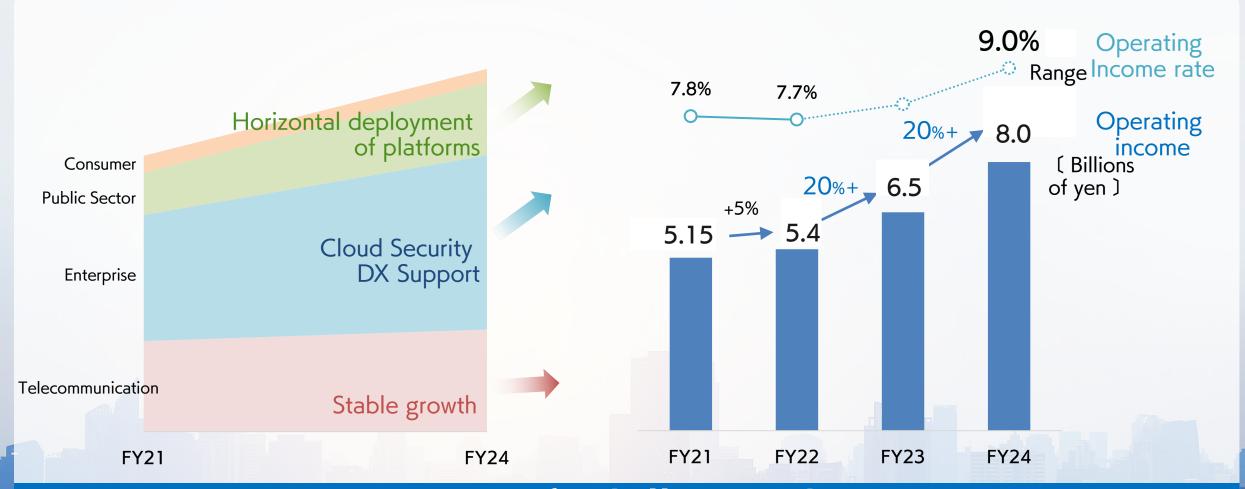
Entered into a business alliance with Modis Corporation on July 19



Ensuring IT personnel and high-quality IT education support

Trends in the Fourth Medium-Term Management Plan

SB Technology



Aiming for operating income of 8 billion and an operating income margin in the 9% range through growth in Enterprise/Public

4th Medium-Term Management Plan / FY24 Management Indicators

- 1. Operating income JPY 8 billion
- 2. Operating income 9% range
- 3. Cloud Security & Services
 Net sales over JPY 50 billion



SB Technology's Sustainability



Basic Policy

Information Revolution - Happiness for everyone - Technologies Design the Future -

The SBT Group aims to realize a sustainable society.

We will work to solve various social issues through our business and corporate activities.



By creating innovation through the provision of ICT services, We will contribute to the creation of value for our customers.



Do not forget the challenge of growth to meet shareholder expectations, We will disclose transparent and fair information.



Employees' fulfillment, pride, and individuality are utilized, Equal and diverse, regardless of gender, age, nationality, etc. We will make the environment rich and challenging.



Prevent all forms of corruption, including corruption and bribery, Build fair business relationships with business partners



To the reduction of greenhouse gas emissions in response to climate change Improving energy efficiency and reducing the use of water and other resources. Efforts will be made for efficiency and biodiversity

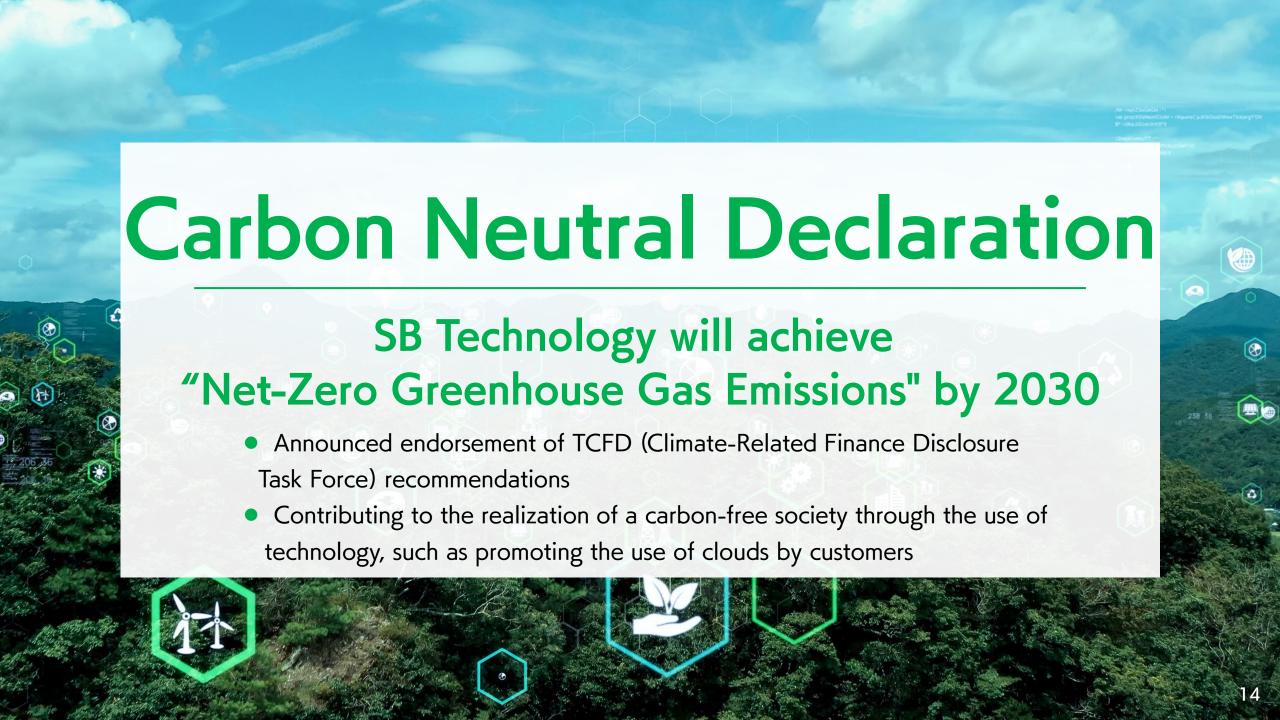


Fostering the next generation and enhancing information security, Through disaster countermeasures and reconstruction assistance, Contribute to the realization of a rich information-oriented society



We comply with international norms, laws and regulations, Conduct honest business activities.





Materials to be Considered

- 1. The figures shown in the various graphs in this document may differ from the figures in the various graphs due to the relationship between the fractional processing and the figures in the financial results report.
- 2. In the previous consolidated fiscal year, the Company finalized the provisional accounting treatment for business combinations, and reflects the details of the finalization of the provisional accounting treatment for the related consolidated operating results for the second quarter of the previous consolidated fiscal year.

Disclaimer

Statements made in this presentation with respect to plans, estimates and other statements that are not historical facts are forward-looking statements based on information available at the time the presentation was prepared and involve various risks and uncertainties. Actual results may differ materially from these forecasts due to a variety of factors, including changes in the business environment.

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Information Revolution - Happiness for everyone

- Technologies Design the Future -

