# Third Quarter of the Fiscal Year Ending March 31, 2015 

 (FY2014 Q3)
# Results of Operations 

SoftBank<br>Technology

January 30, 2015
SoftBank Technology Corp.

## Important Information about this Presentation

1. Starting in the first quarter of the fiscal year ending March 31, 2015, the eBusiness Services segment and Solutions segment have been combined to create a single segment called ICT Services. To provide additional financial information for reference, three business categories have been established: Digital Marketing, Platform Solutions and System Integration. The business category sales for prior years on pages 5 and 7 of this presentation use the new business categories.
2. The marginal profit and fixed cost shown on pages $6,8,9,21$ and 22 have been revised because of the partial change in the method used for recognizing expenses for e-commerce services. Marginal profit and fixed cost for prior years have been restated based on the new expense recognition method.
3. EBITDA figures shown on pages 3 and 14 are the sum of operating income/loss, depreciation and amortization of goodwill.
4. Figures in all graphs in this presentation may differ slightly from figures in earnings announcements because of rounding.

## Disclaimer

This presentation was prepared based on information available and views held at the time it was made. Statements in this presentation that are not historical facts, including, without limitation, plans, forecasts and strategies, are "Forward-looking statements". Forward-looking statements are by their nature subject to various risks and uncertainties. The actual results and others may differ materially from those expressed or implied in any forward-looking statement due to a change in the operating environment or for other reasons.
The contents of this presentation, including results of operations, business activities and other information, are provided solely for informational purposes and not intended to solicit purchases, sales or other investment activities concerning shares of SoftBank Technology Corp. and its group companies.

[^0]- Consolidated sales in the first three quarters (April to December) rose to a record high, but operating income decreased mainly because of unprofitable projects and higher fixed costs.

EBITDA continued to grow (+22.6\% year on year)

\section*{FY2013 Results FY2014 Results <br> | Amount of |  |
| :---: | :---: |
| change | Ratio of <br> change |}

(Millions of yen)

| Net sales | 25,694 | 28,639 | 2,944 | $+11.5 \%$ |
| :--- | :---: | :---: | :---: | :---: |
| Operating income | 747 | 630 | $(117)$ | $(15.7) \%$ |
| Ordinary income | 751 | 620 | $(131)$ | $(17.4) \%$ |
| Net income | 328 | 529 | 200 | $+61.1 \%$ |
| EBITDA (note) | 1,138 | 1,395 | 256 | $+22.6 \%$ |



Hardware sales are declining, but development and operation and maintenance sales are growing.

## FY14 Q3 consolidated sales 8.96 billion yen

Year-on-year sales
(0.44) billion yen, (4.8)\%

| - Hardware sales | (1.57) billion yen, $(68.8) \%$ |
| :--- | :--- |
| - Development | +0.43 billion yen, $+42.6 \%$ |
| - Operation |  |
| and maintenance | +0.68 billion yen, $+11.3 \%$ |

## Comparison with the previous fiscal year



## Comparison with the previous fiscal year

| Digital Marketing | Platform Solutions | System Integration |
| :---: | :---: | ---: |
| 2,002 million yen | 2,981 million yen | 2,591 million yen |



## April to December 2014

- In the e-commerce services business, marginal profits decreased due to declines in sales and profitability at Symantec Store despite the higher profits at subsidiary Fontworks.
- In the Platform Solutions business, newly consolidated security solutions subsidiaries Cybertrust Japan and Miracle Linux contributed to the growth in profits.
- The marginal profit ratio for the first three quarters (April to December 2014) was $26.4 \%, 4.8$ points higher than in the same period of the previous fiscal year.


## Comparison with the previous fiscal year

Digital Marketing

$$
4,645 \text { million yen }
$$

Platform Solutions
2,437 million yen

System Integration
1,878 million yen

## October to December 2014

- Hardware sales declined sharply in the Platform Solution business.
$\checkmark$ New security product orders were strong.
- Major projects and the number of contracted companies increased in the Microsoft solutions business.

Marginal Profit by Business Category (FY14 Q3)
Comparison with the previous fiscal year
Digital Marketing
659 million yen
Platform Solutions
1,001 million yen System Integration 812 million yen
(Millions of yen)
Year-on-year


## October to December 2014

- In the e-commerce services business, Symantec Store sales and profitability decreased.
- In the Platform Solutions business, the steady growth of newly consolidated security solutions subsidiaries Cybertrust Japan and Miracle Linux contributed to the growth in profits.
- In the System Integration business, profit growth slowed because of unprofitable projects in the Microsoft solutions business.

Operating Income (FY14 Q1-Q3 cumulative)
Comparison with the previous fiscal year


Unprofitable projects in the first three quarters (April to December 2014) reduced operating income by 200 million yen compared with 40 million yen in the same period of the previous fiscal year.

- Unprofitable Projects (April to December 2014)

| Business category | Project | Cause | $\begin{aligned} & \text { Loss } \\ & \text { recorded } \end{aligned}$ | Customer acceptance | Countermeasures |
| :---: | :---: | :---: | :---: | :---: | :---: |
| System integration | Development of website | Increased man hours due to problems involving items delivered to the customer | FY14 Q2 | FY14 Q3 | Working on upgrading project management skills throughout the company by strengthening the oversight of work processes and man-hour control and by promoting acquisitions of the Project Management Professionals certification. |
|  | Construction of certification system | Increased man hours to compensate for inadequate definitions of requirements | FY14 Q3 | FY14 Q4 |  |
| Microsoft solutions | Installation of Office 365 | Increased man hours exceeding the requirement definitions at the implementation stage | FY14 Q2 | FY14 Q3 |  |
|  | Installation of SharePoint | Increased man hours exceeding the requirement definitions at the implementation stage | FY14 Q2 | FY15 Q1 |  |
|  | Installation of Office365 and ADFS on Cloud | Increased man hours due to problems involving items delivered to the customer | FY14 Q3 | FY14 Q4 |  |



Orders for development, operation and maintenance, but for hardware sales, increased $20 \%$ from the same period of the previous fiscal year.

## Order backlog (end-Dec 2014)

6.60 billion yen

Year-on-year +0.03 billion yen, $+0.6 \%$

- Hardware sales
- Development
- Operation and maintenance
(0.99) billion yen, (74.7)\%
+0.56 billion yen, $+50.8 \%$
+0.47 billion yen, $+11.5 \%$


## FY2013 Q3 FY2014 Q3

Results
Apr-Dec 2013

Results
Apr-Dec 2014

Cash flows from investing activities
(4.04)
(2.08)

+ 1.96

Cash flows from financing activities
(0.21)
1.74

+ 1.96

Cash and cash equivalents at end of period
5.59

+ 3.46

| (Millions of yen) AP | FY2013 Results (A) $\qquad$ | FY2014 Initial forecast (B) Apr. 2014 - Mar. 2015 | FY2014 Revised forecast (C) Apr. 2014 - Mar. 2015 | YoY change <br> (C-A) | Vs. initial forecast (C-B) |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Net sales | 36,951 | 40,000 | 40,000 | +3,048 | $\pm 0$ |
| Operating income | e 1,370 | 1,700 | 1,250 | (120) | (450) |
| Ordinary income | 1,363 | 1,700 | 1,250 | (113) | (450) |
| Net income | 636 | 1,000 | 800 | +163 | (200) |

## April to December 2014

(Billions of yen)


EBITDA increased due to an increase in sales at SBT, investments for growth of business operations and larger number of subsidiaries.

## FY14 Q1-Q3 EBITDA (note)

1.39 billion yen

Year-on-year +0.25 billion yen, $+22.6 \%$

## E-commerce services sales

- Font/other e-commerce services
- Symantec Store (Asia)
(Millions of yen)


Sales in the Symantec Store business declined slightly.

To maintain profitability, various measures are promoted including the introduction of IT systems to improve operating efficiency.

## Data analytics services sales



The number of clients increased because of the extended lineup of web access log analysis solutions.

Consistent revenue was 291 million yen in FY14 Q3.

Year-on year sales + 161 million yen, $+124.3 \%$

## Platform solutions sales



Hardware sales declined sharply from FY14 Q3 onward.

Steady growth of sales from operation and maintenance services.
Consistent revenue was 995 million yen in FY14 Q3.

Year-on-year sales
+138 million yen, +16.1\%

## $\substack{\text { Focus } \\ \text { Business }}$ Security solutions sales

(Millions of yen)


The acquisition of Cybertrust Japan as a consolidated subsidiary resulted in sales to more than 800 million yen in FY14 Q3.

Up about 350\% year-on-year
Receipt of new security product orders also contributed to the increase in sales.

## System integration sales

(Millions of yen)
Project revenue (hardware and software sales)


Although the percentage of project revenue increased along with the scale of projects, the percentage of consistent revenue remained above 50\% in FY14 Q3.


| Consolidated results | FY13 Q1-Q3 |  | FY14 Q1-Q3 |  | YoY change |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Amount (Millions of yen) | Ratio | Amount (Millions of yen) | Ratio | Amount (Millions of yen) | Ratio |
| Net sales | 25,694 | - | 28,639 | - | +2,944 | +11.5\% |
| Digital Marketing | 13,490 | - | 14,011 | - | +520 | +3.9\% |
| Platform Solutions | 7,606 | - | 8,590 | - | +984 | +12.9\% |
| System Integration | 4,597 | - | 6,037 | - | +1,439 | +31.3\% |
| Cost of sales | 22,943 | - | 24,421 | - | +1,478 | +6.4\% |
| Gross profit | 2,751 | 10.7\% | 4,217 | 14.7\% | +1,466 | +53.3\% |
| SG\&A expenses | 2,003 | - | 3,587 | - | +1,583 | +79.0\% |
| Operating income | 747 | 2.9\% | 630 | 2.2\% | (117) | (15.7)\% |
| Non-operating income (loss) | 4 | - | (9) | - | (13) | - |
| Ordinary income | 751 | 2.9\% | 620 | 2.2\% | (131) | (17.4)\% |
| Extraordinary gains (losses) | (125) | - | 246 | - | +372 | - |
| Net income | 328 | 1.3\% | 529 | 1.8\% | +200 | +61.1\% |
|  |  |  |  |  |  |  |
| Marginal profit | 5,552 | 21.6\% | 7,575 | 26.4\% | +2,022 | +36.4\% |
| Fixed costs | 4,804 | - | 6,945 | - | +2,140 | +44.5\% |
| Non-consolidated order backlog | 6,569 | - | 6,608 | - | +38 | +0.6\% |


| Consolidated results |  | FY13 Q1-Q3 | FY14 Q1-Q3 | Amount of change | Ratio of change |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Digital Marketing | Net sales | 13,490 | 14,011 | +520 | +3.9\% |
|  | Marginal profit | 2,044 | 2,002 | (42) | (2.1)\% |
|  | Margin | 15.2\% | 14.3\% | (0.9) Pts | - |
| (1) E-commerce services | Net sales | 12,692 | 12,867 | +175 | +1.4\% |
|  | Marginal profit | 1,684 | 1,501 | (182) | (10.8)\% |
|  | Margin | 13.3\% | 11.7\% | (1.6) Pts | - |
| (2) Data analytics | Net sales | 798 | 1,143 | +345 | +43.2\% |
|  | Marginal profit | 360 | 500 | +140 | +38.8\% |
|  | Margin | 45.1\% | 43.8\% | (1.4)Pts | - |
| Platform Solutions | Net sales | 7,606 | 8,590 | +984 | +12.9\% |
|  | Marginal profit | 1,631 | 2,981 | +1,349 | +82.7\% |
|  | Margin | 21.4\% | 34.7\% | +13.3 Pts | - |
| (1) Platform solutions | Net sales | 6,881 | 6,085 | (796) | (11.6)\% |
|  | Marginal profit | 1,408 | 1,738 | +330 | +23.4\% |
|  | Margin | 20.5\% | 28.6\% | +8.1 Pts | - |
| (2) Security solutions | Net sales | 724 | 2,505 | +1,780 | +245.6\% |
|  | Marginal profit | 222 | 1,242 | +1,019 | +458.2\% |
|  | Margin | 30.7\% | 49.6\% | +18.9 Pts | - |
| System Integration | Net sales | 4.597 | 6,037 | +1,439 | +31.3\% |
|  | Marginal profit | 1,875 | 2,591 | +716 | +38.2\% |
|  | Margin | 40.8\% | 42.9\% | +2.1 Pts | - |
| (1) System integration | Net sales | 3,754 | 4,364 | +610 | +16.3\% |
|  | Marginal profit | 1,542 | 1,986 | +444 | +28.8\% |
|  | Margin | 41.1\% | 45.5\% | +4.4 Pts | - |
| (2) Microsoft solutions Focus business | Net sales | 843 | 1,672 | +829 | +98.4\% |
|  | Marginal profit | 333 | 604 | +271 | +81.5\% |
|  | Margin | 39.5\% | 36.2\% | (3.4)Pts | - |

## Information Revolution -Happiness for everyone

~ Harnessing the power of Technology to build a Brighter future $\sim$

| SoftBank Technology | M-SOLUTIONS | FONTWORKS |  | cybertrust | MIRACLE |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| SoftBank Technology | M-SOLUTIONS | Fontworks | Kan | Cybertrust Japan | Miracle Linux | Mode2 |


[^0]:    Company names, logo, or service names appearing in this presentation are registered trademarks or trademarks of the relevant companies, or SoftBank Technology Corp. and its group companies.

