

Fiscal Year Ended March 31, 2014

# Earnings Results

April 25, 2014

SoftBank Technology Corp.



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# **Results Overview**

## Highlights

#### Progress with the Cloud Solutions operations

Strong performances by the system integration and Microsoft solutions as the workforce was increased to support this important driver of growth

#### Lower sales in the eBusiness Services segment

In the EC-BPO business, sales were down because of lower unit prices received for services provided in Japan

#### Growth strategy initiatives raised fixed costs

Earnings were down as growth strategy initiatives raised fixed costs. Workforce growth continued along with measures to enable employees to earn advanced technological certifications in order to build a sound base for growth.

There were also many actions involving capital in order to speed up growth. Fontworks Inc. and Kan Corporation were acquired and Cybertrust Japan Co., Ltd., which is responsible for the security business, became a subsidiary.

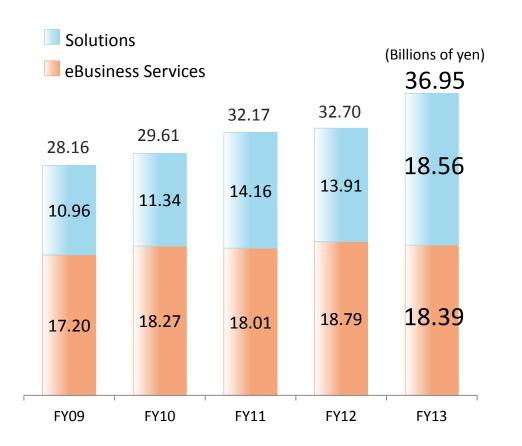
## FY2013 Results Summary Comparison with earnings forecast

(Millions of yen)	Earnings forecast (January 23, 2014)	FY2013 Results	Amount of change	Ratio of change
Net sales	36,000	36,951	951	+2.6%
Operating income	1,300	1,370	70	+5.4%
Ordinary income	1,300	1,363	63	+4.9%
Net income	600	636	36	<b>+6.0</b> %

## FY2013 Results Summary Comparison with the previous fiscal year

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(Millions of yen)	FY2012 Results	FY2013 Results	Amount of change	Ratio of change
Net sales	32,703	36,951	4,247	13.0%
Operating income	1,463	1,370	(93)	(6.4%)
Ordinary income	1,658	1,363	(294)	(17.8%)
Net income	1,040	636	(404)	(38.9%)

## Sales by Segment



#### ♦ Solutions

System integration business and Microsoft solutions drove higher sales

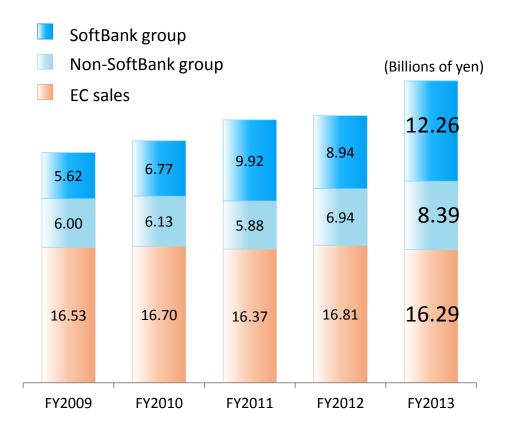
Year-on-year sales + 4.64 billion yen, + 33.4 %

#### ♦ eBusiness Services

Unit prices declined in the domestic Symantec Store business

Year-on-year sales (0.40) billion yen, (2.1 %)

## Sales to internal/external groups



#### ♦ SoftBank Group

Higher sales in the system integration operation in the telecommunications business

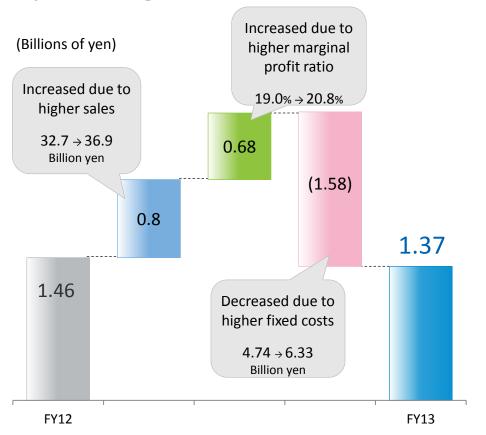
Year-on-year sales + 3.31 billion yen, + 37.0 %

#### ♦ Non-SoftBank Group

Sales increased in the Microsoft solutions business

Year-on-year sales + 1.45 billion yen, + 21.0%

## Operating Income (comparison with the pervious fiscal year)

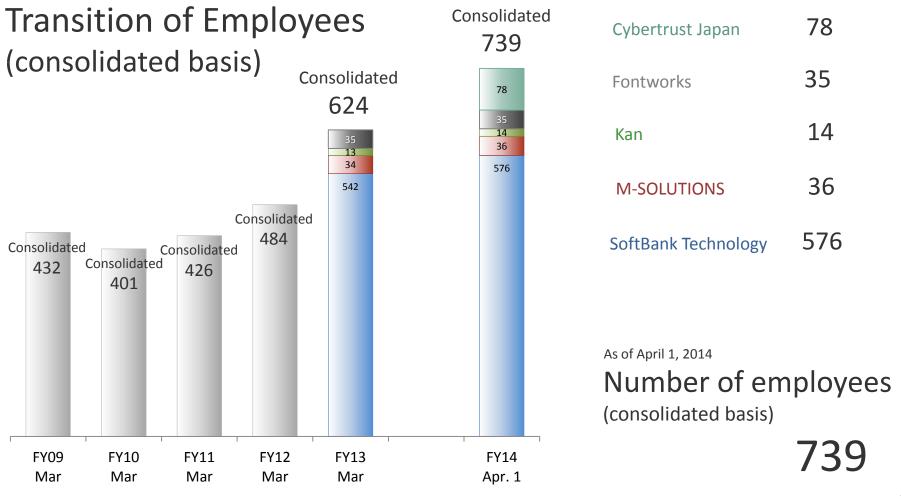


1. Marginal profit increased due to higher sales and the improvement in profit ratio

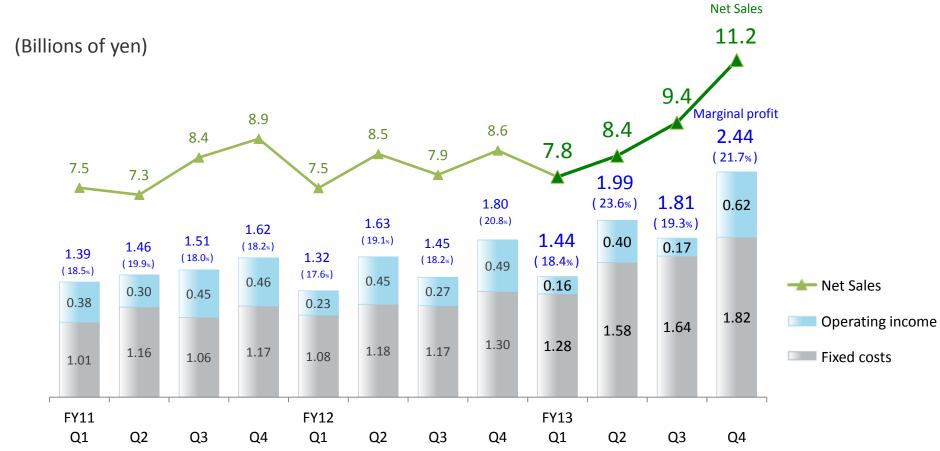
Operating income increased about 1.5 billion yen due to higher sales and the improvement in marginal profit ratio

2. Fixed costs increased due to recruitment, addition of subsidiaries and other factors

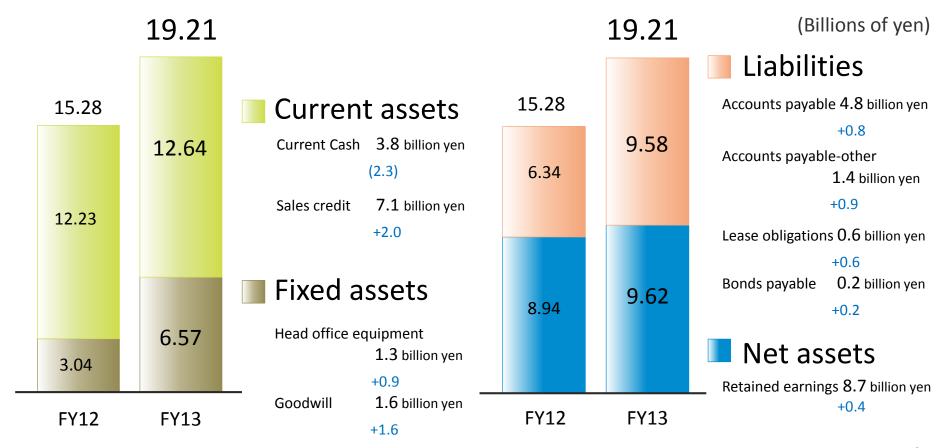
Operating income decreased about 1.6 billion yen in association with the implementation of the growth strategy including workforce growth, addition of subsidiaries, etc.



## **Quarterly Trends and Results**



## Balance Sheet (comparison with the pervious fiscal year)



## Cash Flows (comparison with the pervious fiscal year)

(Billions of yen)	FY2012 Results	FY2013 Results	Amount of change
Cash flows from operating activities	1.46	0.20	(1.25)
Cash flows from investing activities	0.20	(2.41)	(2.62)
Cash flows from financing activities	(0.22)	(0.24)	(0.02)
Cash and cash equivalents at end of period	6.20	3.75	(2.45)

# **Business Segment Overview**

#### eBusiness Services

#### EC-BPO



**Business process outsourcing** services for e-commerce operations

Symantec Store business, etc.

#### Web Marketing



Website access analysis/optimization

- Adobe Analytics
- **Google Analytics Premium**
- **SIGNAL Consulting**

#### Font Business, others



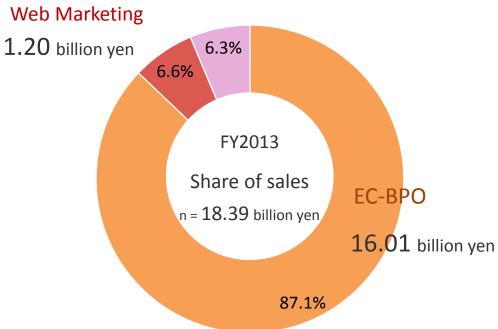
Font business, etc.

- LETS fonts
- Web fonts services
- E-commerce, etc.

#### Font, others

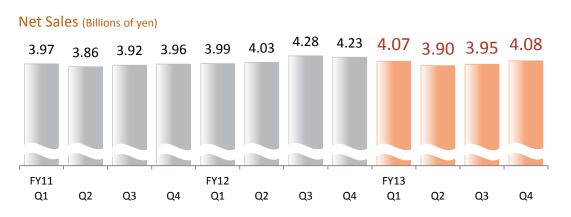
1.16 billion yen





#### eBusiness Services -overview of main business

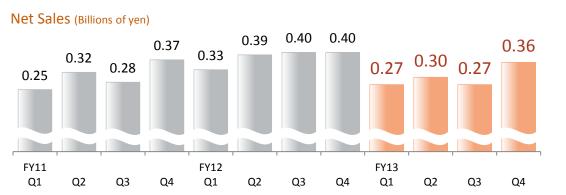
#### Symantec Store



Sales declined due to lower unit prices

Year-on-year sales (0.5) billion yen, (3.1 %)

#### Web Marketing



Sales declined due to the end of a relationship with a large client

Recovery trend toward Q4

## Progress with the Web Marketing Services

Adobe Digital Marketing Award

# No. 1 in Japan

for consecutive three years

Strengthen cooperation with Google

- Google Analytics Premium
- Google Cloud Platform



#### Solutions

#### Platform Integration



Development and operation of network, server, storage and security systems

#### **Microsoft Solutions**



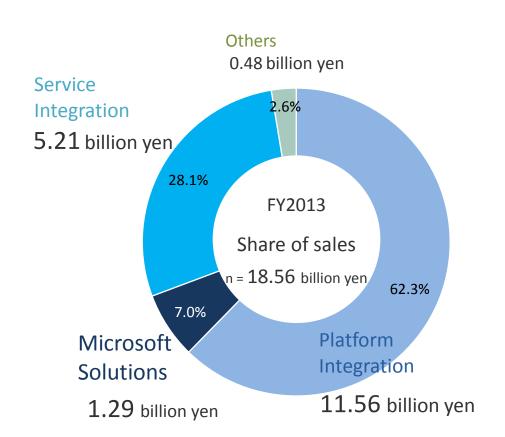
Provision of Microsoft-related services

- Office 365 introduction services
- Online Service Gate
- ADFS on Cloud

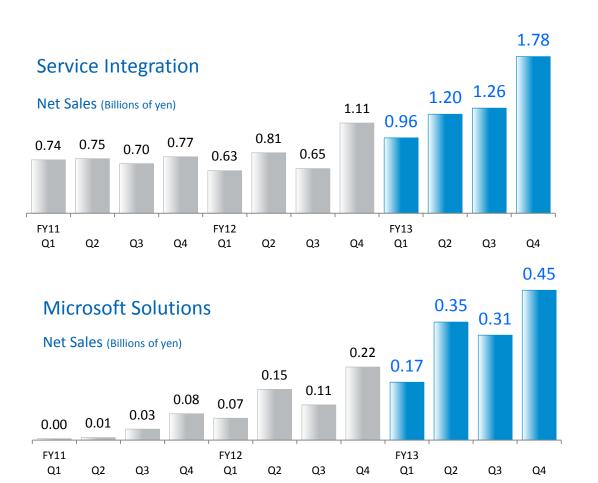
#### **Service Integration**



Design, development, operation and maintenance of application services



#### Cloud Solutions -overview of main business



Growth in support projects in the telecommunication business for the SoftBank Group

Year-on-year sales + 1.85 billion yen, + 55.0 %

Increase in introduction projects such as Microsoft Office 365, our proprietary service Online Service Gate, etc.

Year-on-year sales + 0.75 billion yen, + 138.6 %

## **Progress with the Microsoft Solutions**

Microsoft Office 365 Business

Total introductions
Approx. 100 firms
200,000

Microsoft Azure Solution

- Online Service Gate
- ADFS on Cloud
- SharePoint on Cloud
- StorSimple on Cloud



## **Big Data Solutions**

As a new business basis of SoftBank Technology

#### **Big Data Solutions**

- Shared-Service -



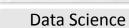


















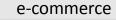
**Adobe Analytics** 

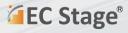
Google Analytics Premium

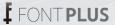














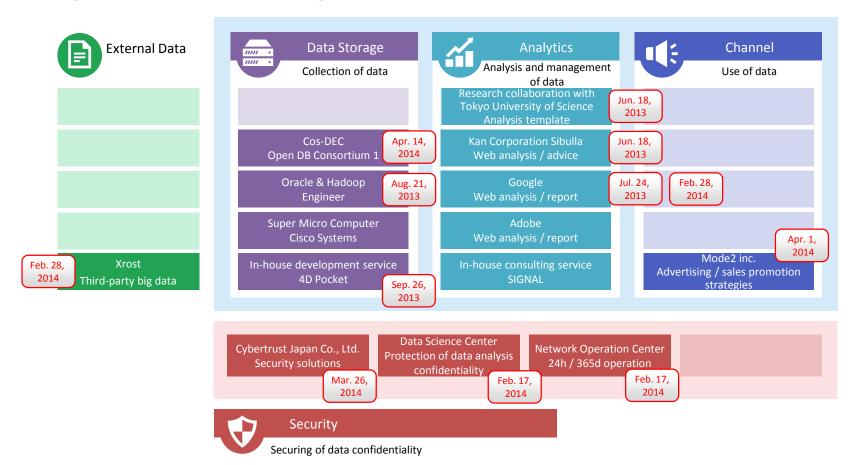


**Business Partner** 





## Progress with Big Data Solutions



## Press Release FY2013 (total 104 releases)

Launch of new services

Introduction cases

Award

Seminars / sponsored events

Business / capital tie-ups

Timely disclosure / corporate information

29 releases

30 releases

4 releases

7 releases

24 releases

## Initiatives for Leading-edge ICT Services

Apr. 10, 2013	Received MCPC Neo Trend Award 2013 for smartphone app Mobile Perfect SP
Aug. 8, 2013	Certified as a VMware's premium partner
Aug. 21, 2013	Received Oracle Certification Award in the field of Oracle RAC
Oct. 30, 2013	Started offering the next generation security intelligence McAfee SIEM
Mar. 17, 2014	Started offering McAfee SIEM operation service
Mar. 26, 2014	Introduced VDI solutions using VMware Virtual SAN for the first time in Japan

## Progress with the Big Data / Data Science Businesses

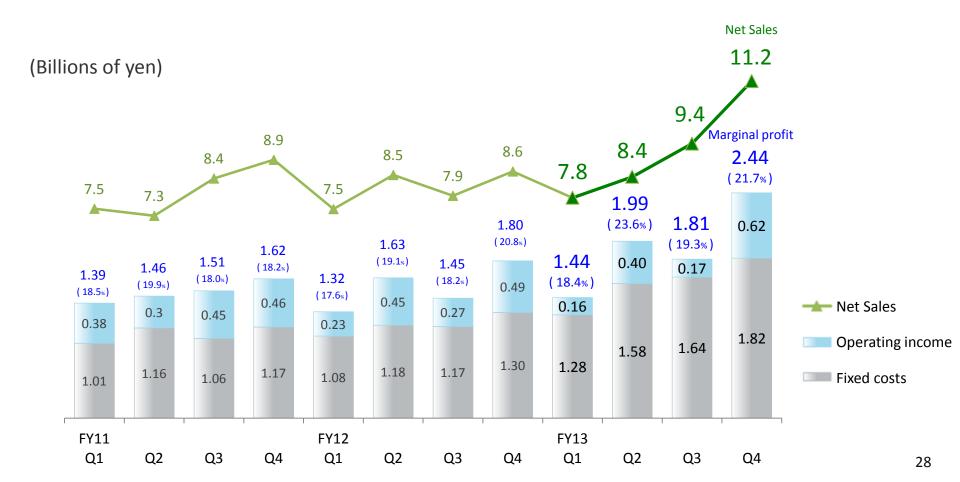
Jun. 18, 2013	Started collaborative research using big data, with Tokyo University of Science
Jul. 24, 2013	Started offering Google Analytics Premium
Sep. 26, 2013	Started offering big data platform service "4D Pocket"
Oct. 28, 2013	Started offering the full lines of Adobe Marketing Cloud for the first time in Japan
Feb. 7, 2014	Students of the introductory web analytics certified course exceeded 6,000
Feb. 28, 2014	Signed Google Cloud Platform service partner agreement

## Progress with the Growth Strategy

Jun. 18, 2013 Kan Corporation became a subsidiary  Dec. 3, 2013 Established Fukuoka Development Center (nearshore development center)  Feb. 17, 2014 Head office moved to Shinjuku Eastside Square  Mar. 20, 2014 Plan to recruit about 100 people again in FY2014  Mar. 26, 2014 Cybertrust Japan Co., Ltd. became a subsidiary	Jun. 11, 2013	Fontworks Inc. became a subsidiary
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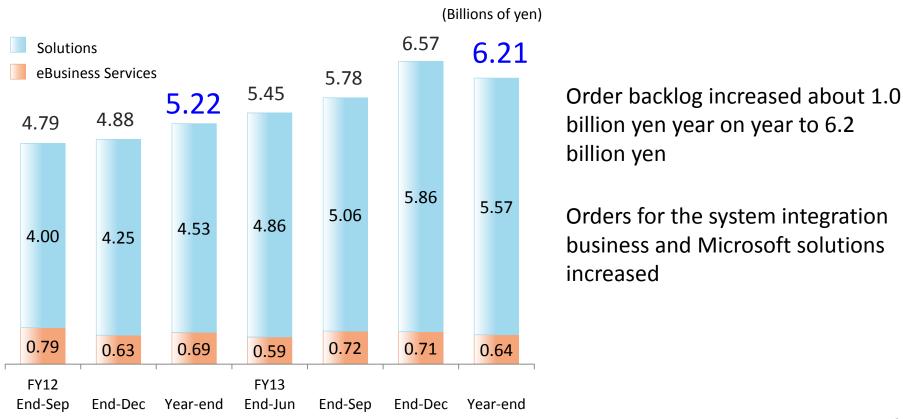
# **Earnings Forecast**

## Reference Index for Earnings Forecast (1) – quarterly results



### Reference Index for Earnings Forecast (2) – order backlog

\* SoftBank Technology parent basis



## **FY2014 Earnings Forecast**

(Millions of yen)	FY2013 Results	FY2014 Forecast	Amount of change	Ratio of change
Net Sales	36,951	40,000	+ 3,048	+ 8.3%
Operating income	1,370	1,700	+ 329	+ 24.1%
Ordinary income	1,363	1,700	+ 336	+ 24.7%
Net income	636	1,000	+ 363	+ 57.2%



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 to build a Brighter future ∼