First Quarter of Fiscal Year Ending March 31, 2019 (FY 2018 Q1)

# Results of Operations 

(July 27, 2018)
SoftBank Technology Corp.

## Important Information about this Presentation

1. Revisions have been made to the categorization of some solutions. These revisions have been used for sales and marginal profits for each service category in the previous fiscal year and earlier.
2. Figures in all graphs in this presentation may differ slightly from figures in earnings announcements because of rounding.
3. The "Partial Amendments to Accounting Standard for Tax Effect Accounting" (ASBJ Statement No. 28 on February 16, 2018) was adopted from the beginning of the three-month period under review.

## Disclaimer

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## Results Overview

# Progress of Strategies and Results Highlights 

Progress of the Second Three-Year Plan
(Preparation for growth leap in and after FY19)

Progressing along with the medium-term plan


A target for FY 2018 is to raise the sales composition ratio of the three businesses in focus to the $30 \%$ level. tBusiness expansion and an initiative o make our business more recurring (stock business) through service development and sales expansion in the three businesses in focus and greater efficiency utilizing AI made steady progress.

Development of loT business
(3)


Promoting alliances and proof of concept so that we will be able to determine the business models, business volumes and timing of business drive during the period.

## Highlights in Q1 of FY2018

Progress as planned Higher sales and profit Improved progress rate

- Net sales ended up with a year-on-year increase of $28 \%$ as of Q1 as a result of the strong performance of the cloud solutions business and the security solutions business in comparison with the growth target for the three businesses in focus (annual growth rate of total net sales 20\%).
- In the IT infrastructure solutions business, net sales declined year on year in FY18Q1 due to the termination of the sale of certain hardware that had difficulty creating and maintaining added value since FY17Q2. However, the marginal profit ratio improved significantly in this business.
- Net sales and marginal profit increased year on year in the E-commerce services business due to the change in the sales method of the font license at subsidiaries (the ratio of Q1 will continue to increase in the E-commerce services business).

Consolidated FY 2018 ending March 2019 Q1 Results (vs. previous year)

| (Millions of yen) | FY18Q1 | FY17Q1 | Amount of change | Ratio of change |
| :---: | :---: | :---: | :---: | :---: |
| Net sales | 12,258 | 12,126 | +132 | +1.1\% |
| Marginal Profit | $\begin{gathered} 3,406 \\ (27.8 \%) \end{gathered}$ | $\begin{aligned} & 2,984 \\ & (24.6 \%) \end{aligned}$ | $\begin{aligned} & +421 \\ & (3.2 \mathrm{pt}) \end{aligned}$ | +14.1\% |
| Fixed costs | 2,955 | 2,893 | +62 | +2.2\% |
| Operating income | $\begin{array}{r} 450 \\ (3.7 \%) \end{array}$ | $\begin{array}{r} 90 \\ (0.7 \%) \end{array}$ | $\begin{aligned} & +359 \\ & (3.0 \mathrm{pt}) \end{aligned}$ | +396\% |
| Ordinary income | $\begin{array}{r} 431 \\ (3.5 \%) \end{array}$ | $\begin{array}{r} 78 \\ (0.6 \%) \end{array}$ | $\begin{aligned} & +353 \\ & (2.9 p t) \end{aligned}$ | +449\% |
| Profit attributable to owners of parent | $\begin{array}{r} 256 \\ (2.1 \%) \\ \hline \end{array}$ | $\begin{array}{r} 12 \\ (0.1 \%) \end{array}$ | $\begin{aligned} & +243 \\ & (2.0 p t) \end{aligned}$ | +2007\% |

Consolidated Net Sales and Profit by Service

## Net sales



## Platform Solutions (YoY)

Net sales: - 770 million yen ( $-22.6 \%$ ), Marginal profit: + 70 million yen ( $+6.4 \%$ )
Net sales declined due to the effect of terminating the sale of certain hardware that had difficulty providing added value in FY17Q2. The profit margin improved. The security area remained strong due to an increase in demand for web security measures and the security operation service.

## Cloud Systems (YoY)

Net sales: +610 million yen $(+18.7 \%)$, Marginal profit: +170 million yen (+16.3\%)
Both sales and profit increased because solutions to integrally manage measures for device management and data protection performed well against the backdrop of an increase in operation projects for the SoftBank Group ("SB Group"), the continued trend of transferring email systems to the cloud, the utilization of mobile terminals and the termination of support for Windows OS.

## Digital Marketing (YoY)

Net sales: +290 million yen ( $+5.5 \%$ ), Marginal profit: +160 million yen (+22.6\%)
Both sales and profit increased, given that the E-commerce services business remained firm and that sales from font business concentrated in Q1 as a result of changing the business model.

## By customer type





## By customer type: Topics

- In business for the SB Group companies, net sales declined due to the effect of terminating the sale of certain hardware in FY17Q2.
- In the enterprise business (outside the SB Group), net sales increased due to projects for transition to the cloud and security measures, which remained strong, and the change of the business model of the font business.
- In business for individuals, net sales increased thanks to the solid performance of the E-commerce services business.


## By business type: Topics

- In development, spot development projects for the SB Group declined by half, while cloud development projects outside the SB Group, on which we focused, increased $50 \%$ year on year. Net sales declined as a result.
- In operation and services, net sales increased, reflecting a rise in operation and service projects for the SB Group.

Changes in the results of
the three focus businesses in 1Q
Net sales and marginal profit increased 28\% and $22 \%$ year on year, respectively.

[Reference] Changes in the full-year results of the three focus businesses

Composition ratio of the three focus businesses in FY2017
16.1

Net sales: 27\%
Marginal profit: 40\%
13.4

*The planned value of net sales is a growth target (FY13: Starting point, CAGR20\%)
*The planned value of marginal profit is set on the assumption that the marginal profit ratio is $40 \%$.

## Consolidated Results for 1Q of FY2018 (Year on Year)

Improved the marginal profit ratio (up 3.2 percentage points)
by expanding the businesses in focus with high profit margin.

YoY changes in net sales


YoY changes in marginal profit


## Consolidated YoY Changes in Operating Income

## YoY changes in operating income

## Change



## Consolidated Balance Sheet Comparison with Previous Fiscal Year-End



## Unconsolidated Order Backlog (Excluding E-commerce Services)

*Order backlog figures presented are after excluding those recorded under the percentage-of-completion method.

By business type


## By customer type



[^0]Consolidated Results Outlook for FY2018 (Compared with Results Forecast)

| (Millions of yen) | FY18Q1 | Initial results forecast (April 25, 2018) | Progress rate | $\underset{\text { (FFul-fear results) }}{\mathrm{FY} 17 \mathrm{Q} 1}$ | Progress rate in the full-year results |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Net sales | 12,258 | 52,000 | 23.6\% | $\begin{aligned} & 12,126 \\ & (49,140) \end{aligned}$ | 24.7\% |
| Operating income | $\begin{array}{r} 450 \\ (3.7 \%) \end{array}$ | $\begin{gathered} 2,500 \\ (4.8 \%) \end{gathered}$ | 18.0\% | $\begin{array}{r} 90 \\ (2,176) \end{array}$ | 4.2\% |
| Ordinary income | $\begin{array}{r} 431 \\ (3.5 \%) \end{array}$ | $\begin{gathered} 2,500 \\ (4.8 \%) \end{gathered}$ | 17.3\% | $\begin{array}{r} 78 \\ (2,399) \end{array}$ | 3.3\% |
| Profit attributable to owners of parent | $\begin{array}{r} 256 \\ (2.1 \%) \end{array}$ | $\begin{array}{r} 1,600 \\ (3.1 \%) \end{array}$ | 16.0\% | $\begin{array}{r} 12 \\ (1,556) \end{array}$ | 0.8\% |

## Numerical Data

| Consolidated results <br> (Millions of yen) | FY18Q1 |  | FY17Q1 |  | YoY change |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Amount | Ratio | Amount | Ratio | Amount of Change | Change of ratio |
| Net sales | 12,258 | - | 12,126 | - | +132 | +1.1\% |
| Digital Marketing | 5,683 | - | 5,388 | - | +295 | +5.5\% |
| Platform Solutions | 2,669 | - | 3,446 | - | -777 | - 22.6\% |
| Cloud Systems | 3,906 | - | 3,290 | - | +615 | + 18.7\% |
| Cost of sales | 10,323 | - | 10,524 | - | $\pm 201$ | - 1.9\% |
| Gross profit | 1,935 | 15.8\% | 1,601 | 13.2\% | +334 | +20.9\% |
| SG\&A expenses | 1,485 | - | 1,510 | - | - 25 | -1.7\% |
| Operating income | 450 | 3.7\% | 90 | 0.7\% | +359 | +396\% |
| Non-operating income (loss) | -18 | - | 412 | - | 46 | - |
| Ordinary income | 431 | 3.5\% | 78 | 0.6\% | +353 | +448\% |
| Extraordinary gains (losses) | 0 | - | 0 | - | - | - |
| Profit attributable to owners of parent | 256 | 2.1\% | 12 | 0.1\% | +243 | +2077\% |
| Consolidated marginal profit | 3,406 | 27.8\% | 2,984 | 24.6\% | +421 | +14.1\% |
| Consolidated fixed costs | 2,955 | - | 2,893 | - | +62 | +2.2\% |
| Unconsolidated order backlog | 13,553 | - | 14,696 | - | 41,142 | -7.8\% |


|  |  | FY18Q1 | FY17Q1 | Amount of change | Ratio of change |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Consolidated results (Millions of yen) | Net sales | 12,258 | 12,126 | +132 | +1.1\% |
|  | Marginal profit | 3,406 | 2,984 | +421 | +14.1\% |
|  | Ratio | 27.8\% | 24.6\% | +3.2pt | - |
| Digital Marketing | Net sales | 5,683 | 5,388 | +295 | +5.5\% |
|  | Marginal profit | 923 | 753 | +169 | +22.6\% |
|  | Ratio | 16.2\% | 14.0\% | +2.2pt | - |
| (1)E-commerce services | Net sales | 5,241 | 4,882 | +359 | +7.4\% |
|  | Marginal profit | 776 | 569 | +206 | +36.4\% |
|  | Ratio | 14.8\% | 11.7\% | +3.1pt | - |
| (2)Data analytics $\begin{aligned} & \text { Focus } \\ & \text { business }\end{aligned}$ | Net sales | 441 | 505 | $\triangle 64$ | -12.7\% |
|  | Marginal profit | 146 | 183 | $\triangle 36$ | - $20.2 \%$ |
|  | Ratio | 33.2\% | 36.3\% | 43.1pt | - |
| Platform Solutions | Net sales | 2,669 | 3,446 | $\triangle 777$ | -22.6\% |
|  | Marginal profit | 1,202 | 1,130 | +72 | +6.4\% |
|  | Ratio | 45.1\% | 32.8\% | +12.3pt | - |
| (1)IT infrastructure solutions | Net sales | 1,448 | 2,463 | -1,015 | 441.2\% |
|  | Marginal profit | 554 | 628 | 473 | (11.7\% |
|  | Ratio | 38.3\% | 25.5\% | +12.8pt | - |
| (2)Security solutions $\begin{aligned} & \text { Focus } \\ & \text { business }\end{aligned}$ | Net sales | 1,221 | 983 | +237 | +24.2\% |
|  | Marginal profit | 647 | 501 | +145 | +29.1\% |
|  | Ratio | 53.0\% | 51.0\% | +2.0pt | - |
| Cloud Systems | Net sales | 3,906 | 3,290 | +615 | +18.7\% |
|  | Marginal profit | 1,280 | 1,100 | +179 | +16.4\% |
|  | Ratio | 32.8\% | 33.4\% | -0.6pt | - |
| (1)System integration | Net sales | 1,800 | 1,828 | $\triangle 27$ | 4 1.5\% |
|  | Marginal profit | 717 | 672 | +44 | +6.7\% |
|  | Ratio | 39.8\% | 36.8\% | +3.0pt | - |
| (2)Cloud solutions $\begin{aligned} & \text { Focus } \\ & \text { business }\end{aligned}$ | Net sales | 2,105 | 1,462 | +642 | +44.0\% |
|  | Marginal profit | 562 | 428 | +134 | +31.3\% |
|  | Ratio | 26.7\% | 29.3\% | 42.6pt | - |
| Total of three focus businesses | Net sales | 3,767 | 2,951 | +815 | +27.6\% |
|  | Marginal profit | 1,356 | 1,113 | +243 | +21.9\% |
|  | Ratio | 36.0\% | 37.7\% | 41.7pt | - |


|  |  | FY16Q1 | FY16Q2 | FY16Q3 | FY16Q4 | FY16 | FY17Q1 | FY17Q2 | FY17Q3 | FY17Q4 | FY17 | FY18Q1 |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Consolidated results (Millions of yen) | Net sales | 10,671 | 12,192 | 11,380 | 15,982 | 50,225 | 12,126 | 12,077 | 11,727 | 13,209 | 49,140 | 12,258 |
|  | Marginal profit | 2,679 | 3,104 | 2,997 | 4,085 | 12,867 | 2,984 | 3,496 | 3,331 | 3,932 | 13,744 | 3,406 |
|  | Ratio | 25.1\% | 25.5\% | 26.3\% | 25.6\% | 25.6\% | 24.6\% | 28.9\% | 28.4\% | 29.8\% | 28.0\% | 27.8\% |
| Digital Marketing | Net sales | 5,496 | 5,333 | 5,582 | 5,641 | 22,053 | 5,388 | 5,232 | 5,785 | 5,564 | 21,970 | 5,683 |
|  | Marginal profit | 793 | 772 | 781 | 872 | 3,220 | 753 | 794 | 829 | 823 | 3,200 | 923 |
|  | Ratio | 14.4\% | 14.5\% | 14.0\% | 15.5\% | 14.6\% | 14.0\% | 15.2\% | 14.3\% | 14.8\% | 14.6\% | 16.2\% |
| (1)E-commerce services | Net sales | 5,020 | 4,816 | 5,058 | 5,119 | 20,015 | 4,882 | 4,722 | 5,245 | 5,049 | 19,900 | 5,241 |
|  | Marginal profit | 603 | 563 | 566 | 648 | 2,381 | 569 | 594 | 621 | 623 | 2,408 | 776 |
|  | Ratio | 12.0\% | 11.7\% | 11.2\% | 12.7\% | 11.9\% | 11.7\% | 12.6\% | 11.8\% | 12.3\% | 12.1\% | 14.8\% |
| (2)Data analytics $\begin{gathered}\text { Focus } \\ \text { business }\end{gathered}$ | Net sales | 475 | 516 | 523 | 522 | 2,038 | 505 | 510 | 539 | 515 | 2,070 | 441 |
|  | Marginal profit | 189 | 209 | 214 | 224 | 838 | 183 | 200 | 207 | 200 | 791 | 146 |
|  | Ratio | 39.9\% | 40.6\% | 41.0\% | 43.0\% | 41.1\% | 36.3\% | 39.3\% | 38.5\% | 38.9\% | 38.2\% | 33.2\% |
| Platform Solutions | Net sales | 2,656 | 3,995 | 3,060 | 5,146 | 14,859 | 3,446 | 2,691 | 2,477 | 2,940 | 11,555 | 2,669 |
|  | Marginal profit | 1,012 | 1,202 | 1,085 | 1,420 | 4,720 | 1,130 | 1,158 | 1,142 | 1,375 | 4,805 | 1,202 |
|  | Ratio | 38.1\% | 30.1\% | 35.5\% | 27.6\% | 31.8\% | 32.8\% | 43.0\% | 46.1\% | 46.8\% | 41.6\% | 45.1\% |
| (1)IT infrastructure solutions | Net sales | 1,846 | 2,831 | 1,824 | 3,499 | 10,001 | 2,463 | 1,577 | 1,412 | 1,677 | 7,131 | 1,448 |
|  | Marginal profit | 581 | 716 | 566 | 740 | 2,605 | 628 | 615 | 577 | 678 | 2,500 | 554 |
|  | Ratio | 31.5\% | 25.3\% | 31.1\% | 21.1\% | 26.0\% | 25.5\% | 39.0\% | 40.9\% | 40.5\% | 35.1\% | 38.3\% |
| (2)Security solutions <br> Focus business | Net sales | 809 | 1,164 | 1,236 | 1,646 | 4,857 | 983 | 1,113 | 1,064 | 1,263 | 4,424 | 1,221 |
|  | Marginal profit | 430 | 485 | 519 | 680 | 2,115 | 501 | 542 | 564 | 696 | 2,305 | 647 |
|  | Ratio | 53.2\% | 41.7\% | 42.0\% | 41.3\% | 43.6\% | 51.0\% | 48.7\% | 53.1\% | 55.2\% | 52.1\% | 53.0\% |
| Cloud Systems | Net sales | 2,518 | 2,863 | 2,736 | 5,194 | 13,312 | 3,290 | 4,153 | 3,465 | 4,704 | 15,614 | 3,906 |
|  | Marginal profit | 873 | 1,128 | 1,131 | 1,792 | 4,926 | 1,100 | 1,543 | 1,359 | 1,733 | 5,737 | 1,280 |
|  | Ratio | 34.7\% | 39.4\% | 41.3\% | 34.5\% | 37.0\% | 33.4\% | 37.1\% | 39.2\% | 36.9\% | 36.7\% | 32.8\% |
| (1)System integration | Net sales | 1,411 | 1,832 | 2,103 | 2,472 | 7,820 | 1,828 | 2,073 | 2,037 | 2,712 | 8,651 | 1,800 |
|  | Marginal profit | 544 | 701 | 852 | 899 | 2,997 | 672 | 776 | 764 | 987 | 3,201 | 717 |
|  | Ratio | 38.6\% | 38.3\% | 40.5\% | 36.4\% | 38.3\% | 36.8\% | 37.5\% | 37.5\% | 36.4\% | 37.0\% | 39.8\% |
| (2)Cloud solutions $\begin{gathered}\text { Focus } \\ \text { business }\end{gathered}$ | Net sales | 1,106 | 1,030 | 633 | 2,722 | 5,492 | 1,462 | 2,080 | 1,427 | 1,991 | 6,962 | 2,105 |
|  | Marginal profit | 329 | 426 | 279 | 893 | 1,928 | 428 | 766 | 595 | 746 | 2,536 | 562 |
|  | Ratio | 29.8\% | 41.4\% | 44.0\% | 32.8\% | 35.1\% | 29.3\% | 36.8\% | 41.7\% | 37.5\% | 36.4\% | 26.7\% |
| Total of three focus businesses | Net sales | 2,392 | 2,711 | 2,393 | 4,890 | 12,388 | 2,951 | 3,703 | 3,031 | 3,770 | 13,457 | 3,767 |
|  | Marginal profit | 949 | 1,122 | 1,013 | 1,798 | 4,883 | 1,113 | 1,508 | 1,368 | 1,643 | 5,633 | 1,356 |
|  | Ratio | 39.7\% | 41.4\% | 42.3\% | 36.8\% | 39.4\% | 37.7\% | 40.7\% | 45.1\% | 43.6\% | 41.9\% | 36.0\% |

*Amounts of net sales and marginal profit in the previous fiscal years are calculated in accordance with current service categories and calculation methods.

## Consolidated Progress in Digital Marketing

## 트․ E-commerce services

Profit margin improved because sales from font business concentrated in Q1 as a result of changing the sales method of licenses in the font business.


## gill Data analytics

Sales of web site access analysis tools declined
$\square$ Net sales (flow) $\square$ Net sales (stock)

| 0.47 | 0.50 | 0.44 |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
| 0.19 | 0.20 | 0.13 | 0.18 | 0.18 | 0.14 |
| 0.28 | 0.30 | 0.30 | (39.9\%) | (36.3\%) | 3.2 |
| FY16Q1 | F17Q1 | FY18Q1 | FY16Q1 | FY17Q1 | FY18Q |

Net sales
Marginal profit

## Consolidated Progress in Platform Solutions

## IT infrastructure solutions

A decline in (flow) sales and an improvement in the profit margin associated with
the termination of handling of certain hardwareNet sales (flow)Net sales (stock)
2.46
 (Billions of yen)

## Security solutions

Web security measures, security operation monitoring service and a subsidiary's electronic authentication service grew.
1.22

| 0.80 | 0.98 | 0.30 |
| :---: | :---: | :---: |
| 0.21 | 0.18 |  |
| 0.59 | 0.80 | 0.91 |
| FY16Q1 |  |  |

Net sales

| 0.43 | 0.50 | 0.64 |
| :---: | :---: | :---: |
| (53.2\%) | (51.0\%) | (53.0\%) |
| FY16Q1 | FY17Q1 | FY18Q1 |

## (6). System integration

Profit margin improved due to an increase in operation service projects for the SB Group.Net sales (flow)Net sales (stock)

Cloud development and operation service projects for enterprise and public office customers increased.

## Cloud solutions

enterprise and public office customers increased.


## Appendix

## Group Structure



[^1]| Trade name | SoftBank Technology Corp. |
| ---: | :--- |
| Establishment | October 16, 1990 |
| Head Office | 17F Shinjuku Eastside Square 6-27-30, Shinjuku, <br> Shinjuku-ku, Tokyo |
| Representative | Shinichi Ata, President \& CEO |
| Stock Exchange listing | Tokyo Stock Exchange, First Section (Code <br> No:4726 Industry classification: Information and <br> Communications) |
| Paid-in Capital | 885 million yen (end-March 2018) |
| Consolidated net sales | 49,140 million yen (end-March 2018) |

## Corporate Philosophy

## Information Revolution Happiness for everyone

- Harnessing the Power of Technology to Build a Brighter Future -

Since its foundation, the SoftBank Group has always sought to contribute to people and society through the Information Revolution. At SoftBank Technology, we will aim to further enrich the information society by solving various problems faced by customers with our ICT services.

## ICT Services

Transform workstyles

System Integration


## Growth Trajectory

Changed trade name to SOFTBANK TECHNOLOGY CORP.
Registration of Over-the-Counter at Japan Securities



## System Integration

## Platform Solutions

## E-commerce Services

Set three focus businesses
the First Three-year Plan


Big data
Business Transformation

- A company capable of taking on large projects
- Original technologies to
establish a key competitive edge
- Strengthen our project management framework
the Second Three-year Plan


Cloud Integration


IoT Business Development


## Employees and Workstyle

## Employees

As of April 1, 2018, the number of employees on a consolidated basis topped 1,000. We employee many highly skilled IT professionals to support customers in their business and operations.

We also employ other experts such as security researchers and data scientists who are mainly engaged in lecture activities and the provision of information to the media and the public sector.


The considerable growth of our employees is the driving force behind the significant growth of SBT.

We work to enhance the skills of all employees and pursue initiatives to bolster productivity.

## On/off switching(Providing variety to keep workers refreshed)

- Flextime system without core time requirements
- Project completion leave


No overtime days Premium Fridays, etc.

Growth Support(Securing and retaining talented human resource

- Grade skipping system for new employees
- Certification acquisition support



## Use of ICT (Reduction and creation of time)

- Sharing information across the organization
- Use of web meetings, mobile devices
*1: Non-consolidated basis, number of advanced level qualifications such as internationally recognized project management and information security qualifications and Microsoft system advanced level engineer qualifications held as of March 31, 2018
2 2 : Non-consolidated basis, as of March 31, 2018
*3 : "Eruboshi" certification is based on the ACT on Promotion of Women's Participation and Advancement in the Workplace.


## Major Award Wins in Recent Years



## Digital marketing-related




Five employees received a Sitecore MVP Award for the second consecutive year, a national record number (2018)

Five employees received a Sitecore MVP Award, a national record number (2017)

Received Sitecore MVP Award (2016)

Received Adobe Digital Marketing Best Japan Partner Award for the third consecutive year (2014)

An engineer in the Company received Sitecore MVP 2013 As the first female recipient in Japan

## Key Management Ratios



# SoftBank Technology 

## Information Revolution

- Happiness for everyone

Harnessing the Power of Technology
to Build a Brighter Future


[^0]:    Operation and services Development Hardware sales

[^1]:    As of March, 2018

